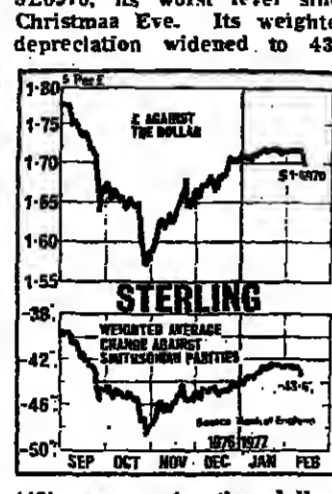


BEARINGS FROM POLAND. FLT & METALS LTD. Tel. (01)-960 4365

CONTINENTAL SELLING PRICES: AUSTRIA Sch.15; BELGIUM Fr.25; DENMARK Kr.3.5; FRANCE Fr.3.0; GERMANY DM1.8; ITALY L.50; NETHERLANDS Fl.2.0; NORWAY Kr.3.5; PORTUGAL Esc.20; SPAIN Ptas.40; SWEDEN Kr.2.25; SWITZERLAND Fr.2.0; EIRE Lrs

NEWS SUMMARY

GENERAL: Elect the Cabinet, urges Benn. Business: Sterling falls below \$1.70.



hour MPs should elect the cabinet when the party was in the worst as they elected the shadow Cabinet in Opposition.

min 'uncovers' anzanian coup. Assistant Lt. Amir of Eganca... The coup was led by a group of officers...

navy expelled. The Soviet Union expelled a... The ship was carrying a large amount of cargo...

parole row. Mr. Merlyn Rees, Home Secretary... He was interviewed in Manchester...

SE warning. Professor Ralf Dahrendorf, director... He said that the world economy...

abinet 'bribes'. Mr. Asher Yadin, previously... He was appointed as governor of the bank...

riefly... Portugal's bid to become a full... The bid was supported by the EEC...

Chief price changes yesterday. Prices in pence unless otherwise indicated.

Table with columns for RISES and FALLS, listing various commodities and their price changes.

£545m. trade deficit higher than expected

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

BRITAIN had a record visible trade deficit of £545m last month... This is much higher than expected...

Table: BALANCE OF PAYMENTS. Seasonally adjusted £m. Columns for Visible, Invisibles, Current account.

widespread selling, including some from New York, although not apparently on an especially large scale... The Stock market generally had also been weak before the news...

Comparison

Nevertheless, a longer-run comparison of the trade figures shows that the export volume is still improving...

After the euphoria of January, this reminder of Brito's continuing balance of payments problems, coupled with fears over pay policy...

Concern

The latest figures could help the Government in its talks with the TUC over the next stage of the pay policy...

Britain stands alone in seeking lower EEC farm price award

BY ROBIN HEVES

A BRITISH appeal for maximum price restraint in the forthcoming EEC agricultural price review fell in London...

But, giving a clear foretaste of the battle ahead for British Ministers, the rest of the Council generally attacked the Commission's proposals...

support for a more generous award. Significantly however, Mr. Christen, Belgian, French Farm Minister, seemed generally bappy with the Commission's package...

Cut-price Skytrain flights may be started by April

BY IAN HARGREAVES, INDUSTRIAL STAFF

SKYTRAIN, Laker Airways' cut-price transatlantic shuttle, could be in service by April...

News of the Government's change of heart was given the impetus by Mr. Edmund Dell, the Trade Secretary...

meat and a second in the annex. Mr. Laker will meet senior Department of Trade officials tomorrow to discuss these arrangements...

Crosland is seriously ill after stroke

BY RICHARD EVANS, LOBBY EDITOR

MR. ANTHONY CROSLAND, the Foreign and Commonwealth Secretary, was seriously ill last night after a stroke...

Mr. Crosland was unaware of the seriousness of Mr. Crosland's illness until yesterday morning, when his condition suddenly deteriorated...

No change

The Foreign Office said last night, however, that it had heard from the Radcliffe Infirmary, Oxford, that there was no change in Mr. Crosland's condition...

Table: FEATURES. Lists various news items and their page numbers.



WHERE IN THE WORLD WILL YOU FIND STANDARD CHARTERED? If you have business in the Netherlands, it will be easier to come to Standard Chartered...

The Financial Times Tuesday February 15 1977

Madame Moitessier by WILLIAM PACKER

The National Gallery's admirer series of small, special exhibitions, Paintings in Focus, in which particular works in the collection have in turn been made available to closer and more detailed general appreciation...

The Entertainment Guide is on Page 11

those years had slipped by another and altogether different person was begun instead, and we may never see the word in connection, rushed to completion. This painting, showing her standing, three-quarter length, and slightly inclined in the opposite direction, now hangs in Washington, and is represented here by a large photograph. Madame Moitessier herself, meanwhile, advanced from youth, a great beauty newly married, towards maturity.



Ingres: Madame Moitessier

He was obsessed by detail, undoubtedly, and took great pains to ensure the fashionable correctness of his sitter's dress, her jewelry, coiffure and cosmetics even: but mere depiction, no matter how exhaustive, is not realism. This picture, by the time it was completed, had become a marvellous social document, an epitome of the bourgeois values of the early Second Empire but if we look into it for those qualities of information alone, really how dull it is. Her dress is remarkable, but as a tour de force of conscientious application, not of virtuosity. And when we look to the drawing, how odd it is, how constricted and claustrophobic the space, and how improbable are certain features of her anatomy: her filleted fingers and her right arm of restricted growth.

La Dame blanche by ELIZABETH FORBES

Readers of the Arts page may perhaps have remarked that during February operas with texts that frequently disparaged French writer Eugene Scribe have been much in evidence: Verdi's La Muetta de Portici (Susanna) at Nottingham University, and his libretto is based on Scribe's text...

and then killed saving the wife hood. For this performance, given in an English translation by Francis Dalvin, the spoken dialogue was severely cut and the action set in early Victorian times instead of 1795 as specified by Scribe. Through this change of date may, as the programme suggested, avoid historical anachronism, it also removes the chief motivation behind the drama, the exile of Georges/Julien's parents from Scotland after the Forty-five rebellion. Brenda Stanley's production made best possible use of the shallow stage, but inevitably scenes such as the action of the castle, and the White Lady's appearance on the plinth where her statue once stood, lost some of their impact.

Scribe rarely had an original idea, and his librettos are usually based on historical incidents, such distorted, or on the works of other writers. The first three he has mentioned above fall in the historical category...

Argerich by DOMINIC GILL

The centrepiece of Sunday's London Symphony Orchestra concert conducted by James Levine and also broadcast on radio 3, was Chopin's E minor and also concerto, Martha Argerich the soloist, on her most lendibly agile, virile form. It is a brilliant performance: she was full of the feeling melancholy shadows which some analysts cast in the music—everything in Argerich's hands, us brightness, light and air. Her rubato, sometimes whimsical always (and exhilaratingly so) unpredictable, was never shapeless or hasty—always alert, conducted by James Levine and also broadcast on radio 3, was Chopin's E minor and also concerto, Martha Argerich the soloist, on her most lendibly agile, virile form.

Stanmore Video Services SONIC SOUND AUDIO V.I.P. Lounge Buffet Reception

John Whiting Award 1975 The Arts Council have announced that the winner of the 1975 John Whiting Award is Nicholas Edwards and David Edgar.

English National Opera gala premiere

Princess Margaret will be present at the premiere at the Coliseum of the English National Opera's new production of Massenet's Werther on Wednesday, March 18. This will be a Silver Jubilee gala in aid of the English National Opera and Sadler's Wells Benevolent Fund.

Birmingham Symphony

A composer might well have an equal love for aay, Delius and Michael Haydn; but his best friends would think him ill-advised to make a salad of the two in his music. It is one thing to be prompted to new ideas by a foreign experience, as Debussy was by the sound of gamelan bands, and quite another to force a marriage between disparate musics. In his new Flute Concerto, Mandala ki Raga Sompote, John Mayer seems to have done only that: East meets West head-on, and both parties might claim for damages.

The five movements set a Western flute and a conventional Western orchestra to work over Indian material, making sporadic, dispersed efforts to achieve a vaguely gamelanish noise. James Galway could hardly be blamed for the wheeziness of the solo part, which veers wildly between presto scherzando in the manner of dim Vivaldi, and vaeously insistent portamento slides over a semitone or two. The Birmingham Symphony made little of those portions of the score which are not purely European, but I doubt that there is more to be made. By Western standards, the musical invention is banal and stilted; while Emory Green's compositions are neutralised by rhythmic emasculation, by the lack of disciplined improvisation, by the rigidity of Western tuning, by being displaced from a fixed tonic base. In short, good intentions misdirected.

urban magazine proposes "Voluntary Transport Levy" for reduced fares increased revenue.

Bach from Leipzig by PAUL GRIFFITHS

Musicians from Leipzig might be expected to show a particular aptitude for Bach, even in a programme mainly of works that Johann Sebastian composed before he came to take charge of the music of St. Thomas's in that City. Yet Friday night's concert by the Leipzig Gewandhaus Bach Orchestra proved to be nothing very exceptional. The orchestra made a rather bulky sound as they were too fond of placing weight firmly on every beat, so that several movements came out as plodding. Given that style, playing was good; but I had hoped for something more.

Second Suite and the Fifth Brandenburg. As an exchange, the solo violin of Gerhard Bosse was something less than captivating. Mr. Bosse, music of St. Thomas's in that City. Yet Friday night's concert by the Leipzig Gewandhaus Bach Orchestra proved to be nothing very exceptional. The orchestra made a rather bulky sound as they were too fond of placing weight firmly on every beat, so that several movements came out as plodding. Given that style, playing was good; but I had hoped for something more.

Cold legs, warm heart by B. A. YOUNG

My Heart Belongs by Mary Martin. W. H. Allen, £5.00. 320 pages. "I love the London audiences," Mary Martin reports in this endearing autobiography. "Sometimes I think they're the most exciting anywhere because they seem to want to see theatre more."

she has that few of her competitors can claim, and that is a serious interest in music. When she had finished a year in South Pacific at Drury Lane, washed her hair on stage eight times a week, she wanted an excuse to start in London so she studied singing with Dino Borgioli and learned Mimì's part in La Bohème. Alas, she never sang it in public. Still, now that she has returned to the U.S.A. from the home in Brazil she shared with her husband until his death from leukaemia, the director is Robert Gillepie, the musical director Johnny Holbrook.

Welsh National Opera's Dutch collaboration.

The Welsh National Opera is to mount a new production of director Harry Kupfer, artistic director of Dresden Opera—his debut in Britain. The production will be conducted by Richard Armstrong on February 22, at 6.30 p.m.

Sir Banister Fletcher Prize The Banister Fletcher Prize for the best book on architecture published in the last two years has been awarded to Dr. Rowland Maltstone for his Derelopments in Structural Form (RIBA Publications and Allen Lane, £13.50). It will be presented at an evening party at the Authors' Club on February 22, at 6.30 p.m.

National Art-Collections Scottish Fund

The National Art-Collections Fund has set up a new account, the National Art-Collections Scottish Fund, intended exclusively to help Scottish museums and galleries. The NACF has transferred £50,000 from the General Account to this fund.

galleries—they have distributed £65,000 in Scotland during the last five years—the fund is not well known there, where it has fewer than 500 members. Contributions to the new fund should be made either to the Royal Bank of Scotland, 42 St. Andrew Square, Edinburgh, or to the Secretary of the National Art-Collections Fund, 26 Bloomsbury Way, WC1.

An export achievement

It also shows figures for other companies with interesting export records. BAC (British Aircraft Corporation) for example, stands only ninety-second in The Times 1,000 and is jointly owned by GEC (General Electric Company) and Vickers (unless until nationalization, that is) but it is still the largest British manufacturer to export more than a third of the goods it sells. This excludes the subsidiaries of American...

In fact, in 1975 BAC exported not just 'more than a third' of its output, it exported 65% of its output

The report also showed BAC as exporting the highest percentage of its turnover of all the EEC companies examined. BAC's next nearest listed rival was a German steel-engineering company at 50%. Preliminary figures show that, in 1976, BAC, despite some heavy home market deliveries, still exported over half of its total turnover—for the fourth consecutive year. Of BAC's current record order book, the export content is 70%—and is still rising.

BRITISH AIRCRAFT CORPORATION 100 BALL COURT ROAD, LONDON SW17

EUROPEAN NEWS

Nationalisation row divides the French Left

BY DAVID CURRY

PARIS, Feb. 14.

THE FRENCH Socialist Party's plans to compensate shareholders in companies earmarked for nationalisation... Mr. Guy Debord... the French Communist Party...

Such families, according to the Communists, would have their dossiers reserved and activities examined... The nationalisation candidates in the joint programme are...

Disagreement centres on two issues: the indemnification of shareholders... The Communists now want the funds to be freely traded on the Bourse...

The second disagreement concerns the treatment of shareholders of very large blocks of shares... The Communist demand for redemption of the bonds over 20 years...

The Communist Party's "redefinition" of its policy... Disagreement centres on two issues: the indemnification of shareholders...

The Communist Party's "redefinition" of its policy... Disagreement centres on two issues: the indemnification of shareholders...

Hanover Fair '77 for decisive contacts 20th-28th April. DAY VISITS allowing a full working day at the fairground... Kuoni Travel Limited, 33 Maddox Street, London W1R 9LD.

Callaghan pledges support for Portugal's EEC membership

Mr. James Callaghan, the British Prime Minister, last night pledged Britain's full support to Portugal's endeavour to become a full member of the EEC...

Officials in Lisbon have generally welcomed last week's agreement by EEC Ministers that the minimum gain should be full Portuguese membership...

Labour is angry because the cost of living has risen by approximately 3 per cent... The minority Socialist Government has also officially published minimum and maximum national wages...

Lisbon. The compromise emerged from week-end talks between government officials and leaders of civil service unions... In exchange for a Government pledge of a wage review...

stick strategy, from the extreme Right operating in management, agriculture and when it can local government... Mr. Soares's party must understand all this while seeking understanding for inevitable austerity measures...

stick strategy, from the extreme Right operating in management, agriculture and when it can local government... Mr. Soares's party must understand all this while seeking understanding for inevitable austerity measures...

Soares' brave face for Europe

BY DIANA SMITH, LISBON, Feb. 14

"IT THIS Government is no good let them bring it down", Sr. Mario Soares, Portugal's Prime Minister, angrily told a Socialist rally last night...

to Europe, responded harshly to the strike. Union leaders retaliated to threats that civil servants would be sacked or have pay docked for striking with a threat to pursue industrial action in the "utmost consequences"...

delighted with present economic woes and party infighting. Its hopes are nourished by public discontent with the price and occasional scarcity of food, with rising unemployment and the after-voiced cry of the not-so-silent majority for a saviour to replace the uncertainties of democracy...

actively. Hypersensitivity to criticism and opposition leads to Brinkmanship as in their much-repeated pet challenge: "If rival parties win a motion of censure we will not be there to hear the consequences."...

stick strategy, from the extreme Right operating in management, agriculture and when it can local government... Mr. Soares's party must understand all this while seeking understanding for inevitable austerity measures...

stick strategy, from the extreme Right operating in management, agriculture and when it can local government... Mr. Soares's party must understand all this while seeking understanding for inevitable austerity measures...

Irish police accused of 'north-style brutality'

By Giles Merritt

DUBLIN, Feb. 14. MR. PATRICK COONEY, Ireland's Justice Minister is expected to support police details of torture allegations when answering an Opposition question on the matter in the Dail tomorrow...

But the allegations, by Ireland's most authoritative newspaper the Irish Times, of "north-style brutality" in the Garda's interrogation techniques coincide embarrassingly with the Irish Government's determination last week in Strasbourg to press its torture case against Britain...

Despite a categorical police denial of the existence of a "heavy gauge" of plainclothesmen who consistently employ three of the notorious "five techniques" with which Britain is charged, the newspaper's allegations have raised a question that is causing growing concern... Last week the Opposition Justice spokesman Mr. Gerry Collins, tabled a Dail question for Mr. Cooney regarding four men who claim they were maltreated while being detained in a Tipperary police station in January...

Government gains likely in Danish elections to-day

BY HILARY BARNES

THE DANISH General Election takes place to-morrow with all the opinion polls suggesting an increased share of the vote for the ruling Social Democrat Party of Mr. Anker Joergensen, the Prime Minister, and an electoral disaster for the principal opposition party, the Liberals...

Issues included an employment programme and measures to prevent rents and taxes on owner-occupied houses rising too fast this year... The election was called when inter-party negotiations on economic policies broke down to obtain seats.

issues included an employment programme and measures to prevent rents and taxes on owner-occupied houses rising too fast this year... The election was called when inter-party negotiations on economic policies broke down to obtain seats.

Dutch pay peace nears but strikes continue

By Michael Van Os

AMSTERDAM, Feb. 14. THE GENERAL Councils of both the Dutch employers' and trade union organisations to-night approved their negotiators' partial agreement reached over the week-end... On one point, the two sides remained apart—the size of the real wage increase to be paid this year on top of full wage indexation...

Belgian plan to boost economy

By David Buchan

THE RULING coalition in Belgium emerged to-day from its week-end conclaves to announce sweeping measures to halve its budget deficit while stimulating the flagging economy... The Government is clearly banking on an investment-led improvement in the economy...

Romanian human rights group

BY PAUL LENDVAI

A GROUP of eight Romanian dissidents have written an open letter to the follow-up meeting of the European Security Conference due to be held in June in Belgrade, condemning the violation of human rights in Romania and calling for an early conference on civil rights... The letter was signed by the writer, Paul Goma, and his wife, painter Mrs. Carmen Manoilu and her son; Mr. and Mrs. Erwin Gesswein, both members of the Bucharest Philharmonic Orchestra and both ethnic Germans...

citizens have arbitrarily been denied passports. The 60 intellectuals who signed the petition were warned by the mass circulation Belgrade daily Novosti that "propagandists of certain Western circles" wanted to embroil them "in a dirty game." The paper added: "It depends on the signatories themselves, that is on their future attitude, whether this project will succeed."

citizens have arbitrarily been denied passports. The 60 intellectuals who signed the petition were warned by the mass circulation Belgrade daily Novosti that "propagandists of certain Western circles" wanted to embroil them "in a dirty game." The paper added: "It depends on the signatories themselves, that is on their future attitude, whether this project will succeed."

Seveso cordon expected

BY PAUL BETTS

TROOPS are expected shortly to cordon off again the danger zone of Seveso in northern Italy, where an explosion at the Roche-Givaudan lemesa plant seven months ago caused the escape of poisonous dioxin gas... The local authorities have now come under fire for playing down the danger of contamination and for failing to clean up the area...

TROOPS are expected shortly to cordon off again the danger zone of Seveso in northern Italy, where an explosion at the Roche-Givaudan lemesa plant seven months ago caused the escape of poisonous dioxin gas... The local authorities have now come under fire for playing down the danger of contamination and for failing to clean up the area...

Major territorial dispute likely at Cyprus talks

BY DOMINICK J. COYLE

A MAJOR and early disagreement on territorial claims by the respective Cypriot communities is expected to mark the resumed Cyprus conference in Vienna next month which was agreed to here over the weekend when Dr. Kurt Waldheim, the UN Secretary-General, met President Makarios and the Turkish-Cypriot leader, Mr. Rauf Denktaş... President Makarios had earlier indicated that he would accept roughly one-fifth of the island's total land area of 3,572 square miles coming under exclusive Turkish-Cypriot administration...

terred land ownership, together with the productive potential of the land in question and the security needs on both sides... But this revised formula still leaves a significant disagreement on the territorial issue, apart from opening up a whole new and time-consuming area of debate and analysis on the question of land productivity... The territorial question remains at the centre of any Cyprus settlement...

day resort at Famagusta is seen as being vital. While still under the control of the mainland Turkish army, it is the only major former Greek-Cypriot area which has not been resettled by either Turkish Cypriots or Turks brought into Cyprus from the mainland... It also has the military advantage of being separated geographically from the important port of Famagusta, which the Turks will certainly wish to keep, and the political advantage of being able to accommodate perhaps up to 60,000 Greek Cypriots in an area which, territorially speaking, would represent a relatively small land concession by Mr. Denktaş and the Government in Ankara...

renewed, although a number of newspapers claimed to detect a "continuing intransigence" on the part of the Turkish administration... Anaxoritis, for example, referring to comments by Mr. Denktaş yesterday following the agreement with the Turkish-Cypriot leader of "calmness, criticism and provocation" in response, it said to Archbishop Makarios' "picture of goodwill"...

renewed, although a number of newspapers claimed to detect a "continuing intransigence" on the part of the Turkish administration... Anaxoritis, for example, referring to comments by Mr. Denktaş yesterday following the agreement with the Turkish-Cypriot leader of "calmness, criticism and provocation" in response, it said to Archbishop Makarios' "picture of goodwill"...

Vertical text on the right edge of the page, including 'COPYRIGHT' and other small print.

هنگام الاصل

Argentina power workers back down

By Hugh O'Shaughnessy
POWER workers in Buenos Aires have called off their go-slow... her industrial action, but further confrontations between the Argentina Government and power sector employees are expected...

Carter considers gas tax and higher petrol levy

BY DAVID BELL
WASHINGTON, Feb. 14. THE CARTER Administration is considering increasing federal tax on petrol and imposing a new tax on the industrial use of natural gas as part of the long-term energy policy...

Canada 'can hold inflation to 6%

By Victor Mackie
OTTAWA, Feb. 14. CANADIANS can expect higher food prices this year but the overall inflation rate can be kept to 6 per cent, according to Finance Minister Donald Macdonald...

BRAZILIAN POLITICS

No room for debate

BY DAVID WHITE IN RIO DE JANEIRO
THE resignation this month of Sr. Carlos Louzada, who had had the outlying regions of Brazil were thought to reflect the more liberal Geisel line...

Young reports on Africa trip

BY OUR OWN CORRESPONDENT
MR. JIMMY CARTER, the U.S. President, had on a four-day meeting last night with Mr. Young, the U.S. Ambassador to the United Nations...

WASHINGTON, Feb. 14. Mr. Young's remarks might have been taken out of context and that, in particular, Mr. Young's remarks about Dr. Henry Kissinger, the former Secretary of State, had not been meant in a critical way...

Computer auditing lags

BY DAVID FISHLACK, SCIENCE EDITOR
THE PRACTICE of auditing an organisation's computer operations to investigate its ability to data processing practice was outpacing the ability of internal auditors to keep adequate check on the new technology...

U.S. review of aid agency policies

WASHINGTON, Feb. 14. THE CARTER Administration has begun a review of lending policies and other practices of international aid agencies to which the U.S. contributes substantial funds...

Panama Canal treaty talks

PANAMA CITY, Feb. 14. THE U.S. and Panama renew talks here to-morrow aimed at reaching a new treaty on the future of the Panama Canal...

Presidential phone-in

Mr. Jimmy Carter, the U.S. President, will conduct a two-hour radio programme next month, during which listeners will be able to put questions to him by telephone...

Continental Bank of Chicago is willing to support more than your short-term needs.

INVESTORS CAPITAL TRUST LIMITED

Annual Report for the year to 30th November 1976
Table with columns for 1976 and 1975, rows for Valuation of Investments, Net Assets per 25p share, Gross Revenue, Dividend.

Earnings have increased by 19 per cent to 1.24p per share. The Directors recommend a final dividend of 0.65p which, with the increased interim last June, represents a 20 per cent increase in the dividend for the year...

All-Share index. Overseas investments, which account for over 70 per cent of the funds, have to a large degree protected shareholders from the fall in sterling. The changing opportunities in various world markets are being continuously studied...

Copies of the Report may be obtained from the Secretary INVESTORS CAPITAL TRUST LIMITED 9 CHARLOTTE SQUARE, EDINBURGH EH2 4DY

Continental Bank is in the United Kingdom for many reasons. One of them is to finance your medium as well as short-term credit requirements. We're committed to making funds available, tailoring loans to suit your cash flow...

The bank of opportunity CONTINENTAL BANK Continental Illinois National Bank & Trust Co. of Chicago

Argentina, Australia, Austria, Bahamas, Bahrain, Belgium, Brazil, Canada, Cayman Islands, Colombia, Ecuador, France, Greece, Hong Kong, Indonesia, Iran, Italy, Jamaica, Japan, Kenya, Korea, Lebanon, Luxembourg, Malaysia, Mexico, Morocco, The Netherlands, Pakistan, Peru, The Philippines, Singapore, Spain, Switzerland, Taiwan, Thailand, United Kingdom, Venezuela, West Germany.

OVERSEAS NEWS

Yen hits 31-month high against \$

By Douglas Ramsey TOKYO, Feb. 14. THE BANK of Japan intervened heavily today to push the Tokyo foreign exchange market for the first time since the yen sank below 250 to the U.S. dollar. Market sources say that the authorities bought between \$100m. and \$140m. to dampen feverish speculative buying into yen.

Marcos postpones election

MANILA, Feb. 14. PRESIDENT Ferdinand Marcos today announced postponement of elections for a proposed national assembly to the Philippines until completion of preparations for local government in the country's 13 regions.

ON OTHER PAGES

International Company News Toyota sales up Time Inc. listing 18/19 Farming and Raw Materials: ACP-EC sugar talks Indonesian re-afforestation 21

Israeli Cabinet ministers named in bribes confession

BY TOM ACKERMAN TEL AVIV, Feb. 14. THE ELECTION prospects of Israel's ruling Labour Party have been clouded further by the courtroom admission here today by Mr. Asher Yadlin that bribe money was collected and sent into the party's coffers, at the urging of Labour campaign chiefs, two of them now Cabinet members.

Arafat dash to Beirut crisis talks

CAIRO, Feb. 14. MR. YASSER ARAFAT, the Palestinian leader, today cut short a visit to Guinea to fly to Beirut for urgent talks with President Sadat on the rapidly deteriorating situation in Beirut.

Israel cool on PLO move

JERUSALEM, Feb. 14. BY OUR OWN CORRESPONDENT. THE PALESTINE Liberation Organisation (PLO) said in Rome that the Palestinians have formally asked Egypt and Saudi Arabia to intervene "before a bloody battle begins between us and the Syrians."

No E. African meeting

NAIROBI, Feb. 14. THE CRISIS meeting of the Communications and Finance Ministers of Tanzania, Kenya and Uganda in Arusha, Tanzania, due to have been held today, was cancelled.

Nehru's sister to campaign against Gandhi

DELHI, Feb. 14. MRS. INDIRA GANDHI suffered yet another major setback today when her aunt, Mrs. Vijalakshmi Pandit, Jawaharlal Nehru's sister, announced that she would campaign against the ruling Congress Party.

David Housego reports on Sri Lanka's severe economic problems

Democracy under strains

THE MOMENTARY embarrassment that flickers across the face of Anura Bandaranaike, only son of Sri Lanka's Prime Minister Mrs. Sirima Bandaranaike suddenly erupts into a broad grin of pleasure. He is used to comparisons with Sanjay Gandhi, the controversial son of India's Prime Minister, and relishes questions that make the link between them.

WORLD TRADE NEWS

Fiat may sell diesel engines to U.S. Ford

FIAT reported in Turin yesterday that it is negotiating the sale of 10,000 industrial diesel engines to the U.S. Ford Motor Company. According to Fiat, it is expected by June, Paul Bettis writes from Rome.

European aircraft

WESTERN European buying of new commercial aircraft during 1977-86 will exceed \$13bn., according to a new survey of the market.

EFTA conference

THE largest meeting of the European Free Trade Association (EFTA) was inaugurated here yesterday before 135 delegates and 11 observers from the seven member governments.

Sweet sales

MORE than \$1m. worth of immediate sales were made by British exhibitors at the International Sweet and Biscuit Fair just finished in Cologne.

Chemical plant

MATTHEW Hall of New South Wales has been awarded a \$44m. contract by Albright and Wilson (Australia) to engineer and construct their continuous sulphonation plant at Fairfield, New South Wales.

Indian credit

INDIA has extended a \$70m. suppliers credit to Sri Lanka to facilitate Sri Lankan imports of Indian manufactured products.

Cellulose plant

THREE French companies, Technip, Jaakko Poyry and Setime, have received a contract from STE Gabonaise de Cellulose (SOGACEL) for the engineering work in a cellulose project in Gabon.

S. Korean plant

KOREA Electric (KECO) is negotiating to make an emergency order from General Electric of the U.S. for a power plant at an estimated cost of \$70m.

SOUTH AMERICAN TRADE

More British Caledonian traffic

BRITISH Caledonian Airways, the second largest scheduled British international airline, is expanding its activities in South America. The growth of traffic on its recently-acquired routes to Caracas, Lima and Bogota is such that it may be encouraged to bring forward the introduction of those routes of wide-bodied DC-10 jets, currently set for the spring of next year.

W. German exports to Middle East up 22%

WEST GERMANY's exports to the Middle East rose by 22 per cent last year, while the trade surplus in the Federal Republic's favour went up from 1975's DM4.75bn. to DM4.85bn. (S1.5bn.).

Iran reduced the surplus in West Germany's favour from the previous year's DM1.98bn. to DM770m. Saudi Arabia last year displaced Iraq as West Germany's second most important Middle East customer.

Export prices stabilise

WEST GERMAN export prices remained stable in December last year. The Federal Statistical Office's index stood at 141.6 (1970=100)—0.1 per cent below the November position.

Evaluation of Suez Canal growth plan

THE ISLAMIC Development Bank will send a delegation to Egypt to evaluate plans to enlarge the Suez Canal and build a new canal at the Red Sea.

Saudis reject inflated bids

A NUMBER of foreign companies have been placed on a Saudi blacklist for submitting inflated bids on Government tenders, according to the English-language daily Arab News.

CONTRACTS

CONTRACTS

Caracas—including the Venezuelan national airline, Viasa's, own services from Heathrow (operated in pool with B.Cal) and the Air France Concorde service from Paris to Caracas. B.Cal is now doing everything it can to promote these additional routes. It is actively publicising the major British industrial exhibition to be held in Caracas from March 15 to 24, which is sponsored by the British Overseas Trade Board in conjunction with the Economic Affairs Committee of Canning House.

Vertical text on the right edge of the page, including 'CONTRACTS' and other fragments.

هنگام الاصل

ports to Vanguard ends its courtship of SDLP

ANGUARD Unionists in Ulster... Mr. William Craig MP, said yesterday that they were dropping their policy...

Mr. Craig said yesterday that his party had been discouraged... what he called "claptrap" from the SDLP...

Call renewed for black box in lorries

ANSPORT 2000, the pro-rail transport pressure group, has renewed its demand that the Government take action about the permanent delay in implementing a Brussels directive...

John Barber joins Acrow Board

Mr. John Barber has been appointed to the Board of ACROW... Mr. Barber was previously finance director of the Ford Motor Company...

Builders want investment incentives in new Budget

INCREASED INVESTMENT incentives for companies requiring new buildings are among proposals put to the Chancellor of the Exchequer in pre-Budget representations from the National Federation of Building Trades Employers.

The Federation has told Mr. Healey that the outlook for the industry is completely overshadowed by the "severity and suddenness" of the additional public expenditure cuts he announced in December.

Research group may sell HQ

THE LEEDS-BASED textile and clothing research association, Wira, may move from its present premises site in the city to raise finance to expand its growing activities in other textile and industrial areas.

The association's headquarters, which lies two miles from the city centre in the university area of Leeds, has now been placed with a firm of estate agents. The association is hoping to obtain several million pounds for the site and its 150,000 sq. ft. of office and research space.

New vehicle sales rise in value by 30%

THE EXTENT of the increase in car prices last year is highlighted by Department of Industry figures, out yesterday, which show that new vehicle sales last year were worth 30 per cent. more than in the previous year.

Secondhand

In the last quarter of the year, new vehicle sales increased in value by 31 per cent. compared with October-December, 1975. Sales of second-hand vehicles increased by 21 per cent. to bring the rise in the value of second-hand vehicles sales for the full year to 24 per cent.

Aluminium industry almost regains 1974 high levels

BRITAIN'S ALUMINIUM industry made a substantial recovery last year with dispatches of semi-finished products to customers returning almost to the high levels of 1974 from the depressed levels of 1975.

Table with 3 columns: 1974, 1975, 1976. Rows include Primary Production, Primary Imports, Primary Dispatches, Secondary Production, Secondary Dispatches, Rolled Products Dispatches, Extrusions Dispatches.

Workers' co-ops planned for Fife

FIVE WORKERS' co-operatives employing between 60 and 100 people are to be set up in Fife this summer—each of them paying out a proportion of their profits to help set up other co-operatives.

The co-operatives, an experiment by Fife region to help unemployment, will operate under a Board of directors known as Fife Enterprises.

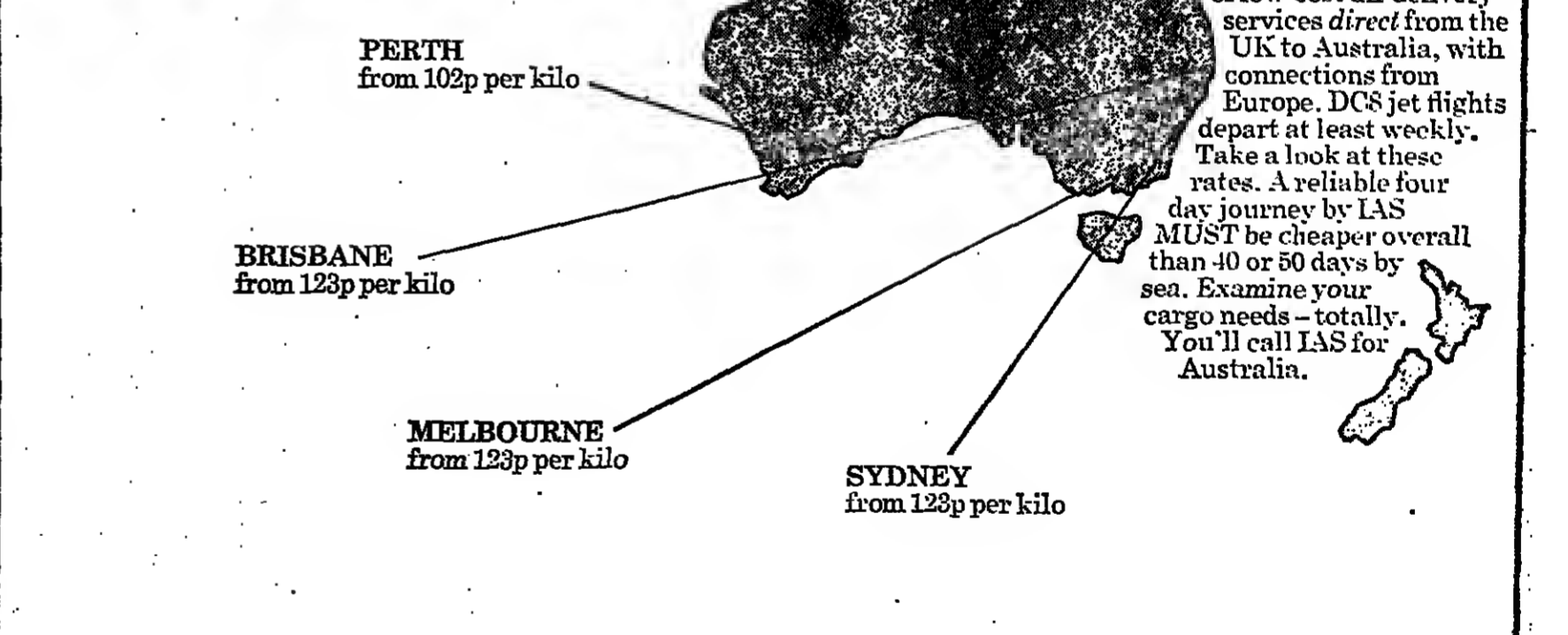
Industry Act interest relief rates reduced

THE MAXIMUM rate of interest being reduced from 15 1/2 per cent. relief grant and interest rates to 15 per cent. for each interest-free year.

Fleetwood port traffic up 40%

TRAFFIC THROUGH the port of Fleetwood reached 1,591,199 tonnes last year, 40 per cent. up on 1975, and treble the 1974 figure of 466,000 tonnes.

NEW! LOW-COST, AIR CARGO DIRECT TO AUSTRALIA



Time is money. Export and import delays are frustrating and expensive. That is why IAS Cargo Airlines has introduced its revolutionary concept of low-cost air delivery services direct from the UK to Australia...

IAS CARGO AIRLINES

Now there's another way. Head office: Norfolk House Horley Surrey RH6 7QZ. Australian headquarters: PO Box 1214 ADC House 77 Pacific Highway North Sydney 2060 Australia.

HOME CONTRACTS

Vauxhall's £5m. Chevette order

VAUXHALL MOTORS has been awarded a £5m. order for 2,500 Chevette estate cars—said to be the biggest order for a single model ever received by the company from Granada TV Rental.

BRITISH REMA MANUFACTURING CO.

BRITISH REMA MANUFACTURING CO., Sheffield, has been awarded a £100,000 contract for the supply of a special purpose rumbling mill for processing steel slag by Underground Mining and Machinery, Aycliffe, Co. Durham.

ANDREWS-WEATHERFOIL

ANDREWS-WEATHERFOIL, part of the Powell Duffryn Group, will install two miles of radiant strip heaters in a new extension of the machine shop at the British Leyland Bus and Truck Division at Bathgate, Scotland.

SYSTEMS RELIABILITY

SYSTEMS RELIABILITY, Luton, Beds, has been awarded a contract worth more than £400,000 by the Department of Transport to manufacture and supply pipe control equipment for the national motorway communications system.

LEASCO SOFTWARE

LEASCO SOFTWARE has been awarded a turnkey contract for the supply of a computerized command and control system for the West Midlands Police. Leasco is responsible for the supply of a duplex Ferranti ARGUS 7005 computer configuration, project management, development of the necessary applications software and training seminars and courses.

MARCONI SPACE AND DEFENCE SYSTEMS

MARCONI SPACE AND DEFENCE SYSTEMS, a CEC-Marconi electronics company, has been awarded a system definition contract worth about £105,000 for a complete electrical installation of the new North Notts regional headquarters of the National Coal Board at Edwinstowe.

STORNO

STORNO, of Camberley, Surrey, has won a £1m. contract from the Ministry of Defence to supply radio communication equipment to the RAF. Consisting of almost 100 base stations and more than 1,275 CQ7800 portable radio sets. It will be used for ground management.

ALL SHIPMENTS SUBJECT TO MINIMUM LOAD OF 3,000 KILOS.

• Rates based on exchange £1.00=US \$1.70

HOME NEWS

Students given one last chance

By Michael Dixon, Education Correspondent

STUDENTS would be given one last chance to end their five-day-old occupation of the London School of Economics before the school applied for a High Court injunction against them...

Earlier yesterday, 700 students resolved overwhelmingly to continue their action although there was a majority of only about 20 votes for a Left-wing motion committing the students to the principle that there should be no fee increases.

Straight cut

Nearly half the students are postgraduates and more than a third are from overseas, who will be affected particularly harshly by the Government's demand for larger fees rises which is intended to save £28m. in the next academic year.

Professor Dahrendorf said that the Government would have been more honest if it saved the £28m. by a straight cut of the universities' collective grant of roughly £600m. a year.

Now it's ICL

INTERNATIONAL Computers (Holdings), the holding company for the ICL group, yesterday changed its name to ICL.

Retailers give warning on pay free-for-all

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

THE RETAIL Consortium has refused to co-operate with the Government's efforts to control prices if there was no restraint on pay demands. Mr. Joseph Godber, the consortium's chairman, said last night that a free-for-all on wages could not be considered in isolation.

Amoco may resume participation talks to gain new oil blocks

BY RAY DAFTER, ENERGY CORRESPONDENT

AMOCO, the U.S. oil group that has been left out of the latest round of North Sea licensing is expected to resume negotiations with the British Government...

mission rejected five notifications of price increases from manufacturing and service companies. In another 15 cases the companies concerned withdrew their notification of intended increases, and in 44 cases the extent of the increase was reduced by the commission.

During January, after discussions with the Price Commission, six distributors agreed to make price reductions amounting to £92m. in order to eliminate excess gross or net profits as shown in their periodic returns.

Following inspection of records kept by enterprises the commission's regional offices secured the agreement of 130 distributors, nine manufacturers, three professional enterprises and five construction enterprises to make price reductions amounting to £406m. in order to eliminate excess gross or net profits.

Mr. Wedgwood Benn has again called for a new international energy forum, one which could bring together the world's State oil companies, such as the U.K. oil corporation.



Mr. Freddie Laker, chairman of Laker Airways, celebrates with a glass of champagne after hearing that the Government had dropped its objections to his cut-price transatlantic shuttle service.

British wine groups dispute figures on market collapse

BY KENNETH GOODING

THE CONTINUED collapse of the £100m-a-year market for British wine which seems to be indicated by the latest Customs and Excise statistics is not such very much more price competitive than it was a year ago.

There has also been recent reflection of a technical change in the base of the Excise statistics, the association said. "When the year-end figure appears we shall be lucky to show level pegging."

Mr. Tom Hewitt, managing director of J. E. Mather, which makes the Old England and Barchester brands, said that the British wine statistics were included with those for total wine withdrawals from bond which showed the prospect of the mini-Budget lifted sales by 52.5 per cent. in November compared with the same month in 1976.

Cross-fire cheques nearly cost banks £9m.

BY KENNETH GOODING

THE LONDON clearing banks came near to losing £9m. through a "simple but almost perfect" fraud codenamed The Impress File, an Old Bailey judge was told yesterday.

A man disguised in wig and glasses set about defrauding the banks by cross-firing cheques on a grand scale. Mr. Colin Hart-Leverson, prosecuting, said. The man had opened 39 different bank accounts in five days using bogus names and was caught because he misspelt his name on a cheque.

Jail sentence

BY KENNETH GOODING

David Stanley Bruce, 33, of Arch Road, Stenage, Herts., admitted conspiring with a person unknown to defraud London clearing banks by false representations and other fraudulent devices, and having articles for use in the course of cheating, headed notepaper.

Cut tax burden on export executives, urges Howe

BY MICHAEL LAFFERTY, CITY STAFF

ONLY SUBSTANTIAL cuts in the overall burden of income-tax on overseas earnings was that so long as high tax rates prevailed, 25 per cent. income relief should be available to all who work abroad for more than a specified number of days in aggregate.

Mr. Michael Renshall to join Peat Marwick

BY MICHAEL LAFFERTY

MR. MICHAEL Renshall, technical director of the Institute of Chartered Accountants in England and Wales, is to join Peat Marwick Mitchell, which the profession's Accounting Standards Committee was set up in 1969.

Good memory

BY MICHAEL LAFFERTY

"The plan was simple to operate by anyone with a good memory. In fact, far from managing to swindle the banks of thousands as was undoubtedly the intention, the defendant ended up by losing almost £2,000 of his own money because he forgot to spell one of the names correctly."

NEWS ANALYSIS—MASSEY-FERGUSON

Principle at stake in dispute

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

EFFORTS are being made this week to reach a solution in the strike at the Massey-Ferguson tractor plant in Coventry. The dispute, now into its ninth week, has split the 4,500 manual work force, brought union charges of a "lock-out," and has cost more than £50m. in lost production.

A court order granted to the company three weeks ago giving possession of the occupied Banner Lane plant has done nothing to shift the entrenched position of the two sides. Production remains at a standstill.

The dispute centres on 136 tractor-cab assemblies taken "off the clock" for lack of effort. At stake is the future of tractor-assembly at Massey-Ferguson's Coventry plant.

Mr. Roland Jennings, managing director of the U.K. subsidiary of the Canadian multinational, has warned employees that it is essential to establish realistic manning levels for the new range of tractors being introduced. He said that competition came not only from U.K. and abroad, but also from within the Massey-Ferguson group.

Leyland to spend £5m. on Aveling Marshall

By Kenneth Gooding, Industrial Correspondent

BRITISH LEYLAND'S Special Products division is to spend £5m. on a modernisation and re-equipment programme at Aveling Marshall, its agricultural and construction equipment subsidiary.

It is the division's largest investment at a group factory. The company, formerly called Marshall Fowler, was due to be closed by the former owners, Thos. W. Ward, at the time Special Products took over in September 1976.

Special Products paid £2.4m. for the assets and said that a further £2.6m. would be spent on revitalising the business.

Mr. David Ahell, managing director of Special Products, said yesterday that the £5m. programme over the next two years superseded the original investment plan.

He told the 800 Aveling Marshall employees at Gainsborough, Lincs.: "The increase has come about as a result of our operating experience in the plant over the past 18 months."

"Many old, but costly, machines have to be replaced sooner than expected because of the additional demands we are now putting on them."

"Also we are bringing in new products to this plant, which means additional tooling at extra cost."

The new products are tractor shovels which Aveling Marshall will make alongside the tractor shovels and crawler tractors it already produces.

The increased investment would mean more jobs for skilled people at all levels.

"We are delighted with the progress achieved by the company since the takeover."

Much of the credit for this belongs to the managing director, Fred Cunn, but an awful lot also goes to the work force for the backing and support they have given the new management team."

Special Products takes in 16 companies, and since British Leyland was taken into State control it has, apart from Marshall Fowler, acquired Sealair Manufacturing for £3.8m. for its Prestbald division, as well as Gardiner Refrigeration for £500,000.

It is considering what would be its major acquisition, Rubery Owen Conveyancer, which would be merged with the forklift subsidiary Coventry Climax should satisfactory terms be agreed.

Premium cut criticised

THE GOVERNMENT'S failure fully to consult both sides of industry before withdrawing the regional employment premium paid to manufacturing concerns in Merseyside, Cumbria and other development areas has been criticised by the North West Industrial Development Association.

A letter to Mr. Denis Healey, Chancellor, says that, although the premium may not have been as effective in promoting new jobs as originally hoped, it has certainly helped to maintain existing jobs, which might now be threatened.

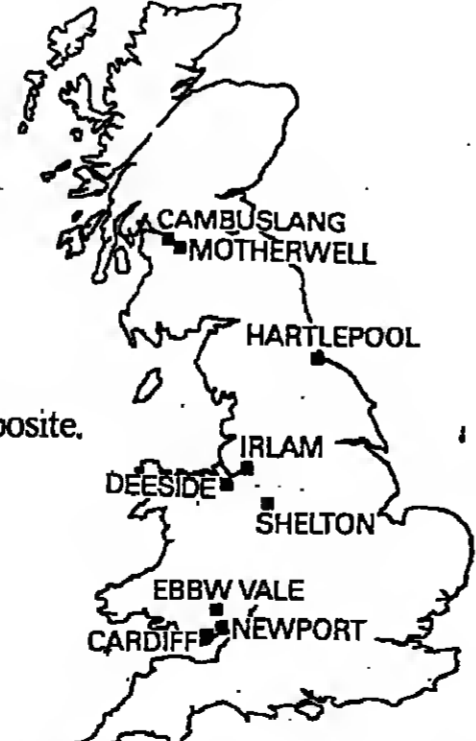
I offer you six keys to successful industrial location.

British Steel's modernisation programme is releasing some of the best industrial resources in Britain with everything you need for profitable growth at prime industrial sites in England, Scotland and Wales.



Sir Charles Villiers, Chairman of British Steel Corporation

- We have available: 1 A reliable and flexible workforce 2 Comprehensive retraining facilities 3 Fully serviced industrial sites, with good access and communications. 4 New factories--to rent or buy. 5 Government and ECSC-backed financial incentives--one of the best deals in Europe.



The sixth key - BSC (Industry) Ltd - is unique: specially formed to mobilise British Steel's resources to develop new industry. To ensure that BSC (Industry) has full weight behind it, I am taking personal charge.

Please ring me or my Private Office, at 01-235 1212 Ext. 200, if we can help you in the areas shown on the map opposite. Or write to me, or return the coupon: BSC (Industry) Ltd, P.O. Box 403, 33 Grosvenor Place, London SW1X 7JG. Telex: 916061.

Form for requesting brochure: To Sir Charles Villiers, Please send me a brochure about BSC (Industry). Name, Position, Address, Telephone.

BSC (Industry) Ltd British Steel Corporation

هنگام الاصل

LABOUR NEWS

Lay-offs at strikebound Leyland plants—17,500

BY PETER CARTWRIGHT, MIDLANDS STAFF

LEYLAND CAR production... The national meeting will be held in Birmingham in April...

The Solihull factory has been joined in rejecting the campaign by Triumph at Coventry and the Swindon body-making plant...

There is instruction from the engineering union executive that there can be no separate bargaining units...

Meanwhile three strikes at Castle Bromwich, Birmingham, Triumph at Coventry and at the south works at Cowley...

Mr. George Henderson, building national secretary of the Transport and General Workers' Union, said last night he had pointed out to the employers that failure to meet the claim in full and to delay negotiations could leave them worse off in the end...

Building deal sought to head off Left

BY CHRISTIAN TYLER, LABOUR STAFF

SHOP-FLOOR agitation against the social contract is spurring construction industry negotiators towards a rapid settlement for up to 800,000 workers in building and civil engineering.

The unions yesterday submitted a claim for under the current incomes policy limits of £2.50 to £4, asking that a number of subsidiary claims be considered when pay policy permits.

Agreement could be reached soon, even though the current national agreement does not expire until the end of June—only a month before the incomes policy.

Mr. George Henderson, building national secretary of the Transport and General Workers' Union, said last night he had pointed out to the employers that failure to meet the claim in full and to delay negotiations could leave them worse off in the end...

PRIOR AND JARRATT ATTACK BULLOCK PLAN

Hard fight ahead

BY JOHN ELLIOTT, MANAGEMENT EDITOR

A TWIN WARNING from a leading Conservative politician and a senior CBI industrialist that legislation based on the main Bullock report would be fought as hard as possible was issued yesterday.

The strength of potential opposition in Parliament that would face such legislation came from Mr. James Prior, Conservative Employment spokesman. He said that his party would fight such a Bill "as strongly and, I believe, at least as successfully as they have opposed the Dockwork Regulation Bill."

The industrialists' viewpoint was put forcefully by Mr. Alex Jarratt, chairman of Reed International, who drew on his experience both in Reed and as a senior Department of Employment civil servant.

He said: "If like me, you wish to avoid divisiveness at a time when all our attentions should be devoted to economic recovery, then the main recommendations of the Bullock majority report—was the very reluctant recommendations of the Bullock minority report—provide no answer at all. They are not even a starting point for discussion."

Generally, speakers at the conference—attended by some 600 managers with a sprinkling of trade unionists—settled into two camps.

On one hand were supporters of the Bullock proposals joining ranks with Mr. David Bassett, general secretary of the General and Municipal Workers' Union, who is often regarded as a critic of worker directors.

They were linked by a common interest in obtaining legislation which would give trade union members the right to exercise joint-control over key corporate decisions.

Mr. Bassett illustrated the way unions are closing ranks in public on the issue when he said his union had always been in favour of 50-50 worker-director on supervisory Boards provided that there were also legal provisions for extended collective bargaining.

On the other side of the argument were Mr. Prior and the industrialists who were interested not in legislating on workers' rights but in gradually evolving methods of low-key employee participation.

NEDO post threat true, says Cousins

BY DAVID CHURCHILL, LABOUR STAFF

MR. JOHN COUSINS, one of the contenders for the general secretary's post in the Transport and General Workers' Union, was off for another year of pay unrepentant last night about allegations that his campaign against the pay policy had led to threats of dismissal from his job at the National Economic Development Office.

The allegations were made on Sunday by Mr. Cousins' wife but he confirmed that they were true. "I have been left under no doubt that if I persist in my campaign against the Social Contract and the cabal of union leaders negotiating with the Government, then my position at NEDO will be insecure," he said.

Mr. Cousins, one of 15 candidates standing for the post now held by Mr. Jack Jones, also said that he believed legislation would be passed.

Setback for peace hope at Grunwick film plant

HOPE OF an early settlement of a six-month strike at a North London colour film processing laboratory had a setback yesterday after publication of peace proposals by the Advisory Conciliation and Arbitration Service.

FIFTH TEST BY HENRY CALTHORPE

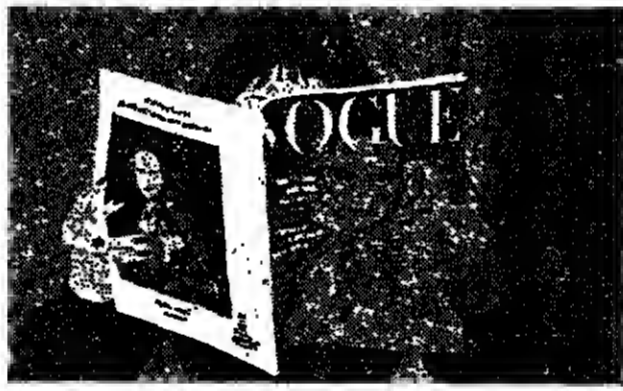
Brearley displays sterling qualities

AFTER TWO DAYS of pleasing stroke play here at the new and impressive Wankhede Stadium, the Fifth Test match reverted to type as the wicket took an increasing amount of spin.

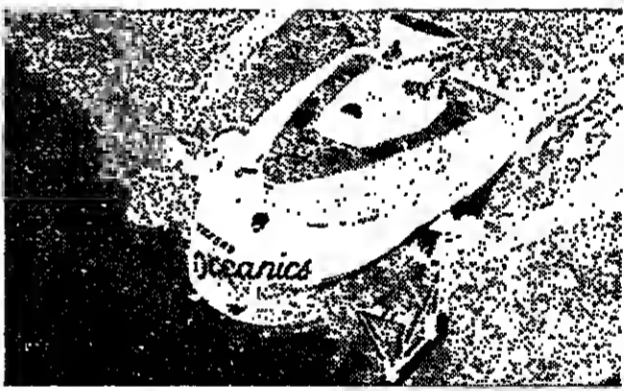
After Amis and Brearley had taken their opening partnership to 146, England reached 238 for 6 by the close and a closer, splendidly challenging innings by Tony Greig, who is 57 not out, has now given them an excellent chance of drawing this match. England are 53 behind India's 338.

Like the wicket for the fourth Test in Bangalore, the one here has been deceptive. Before the start it was so flat and firm that it looked as if it must last for the first three days.

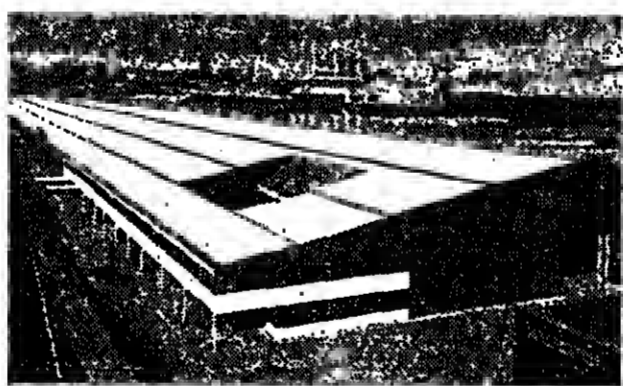
In 1977 once again our main concern will be building. On strength.



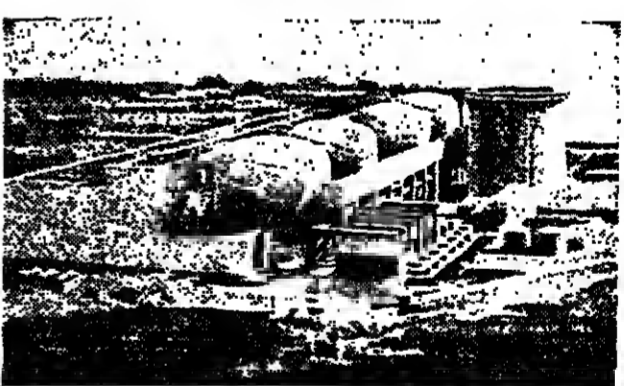
Building on the success of Howson-Algraphy printing plates.



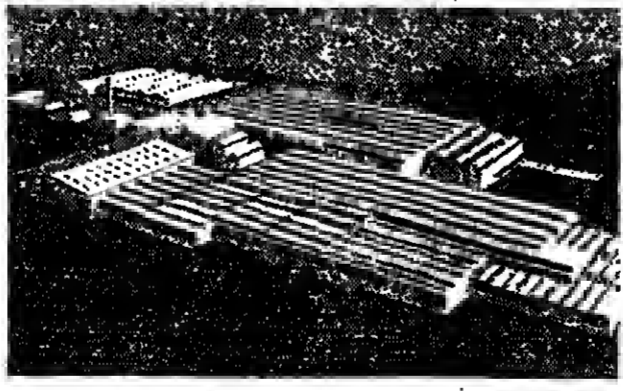
Building on our lead in off-shore engineering.



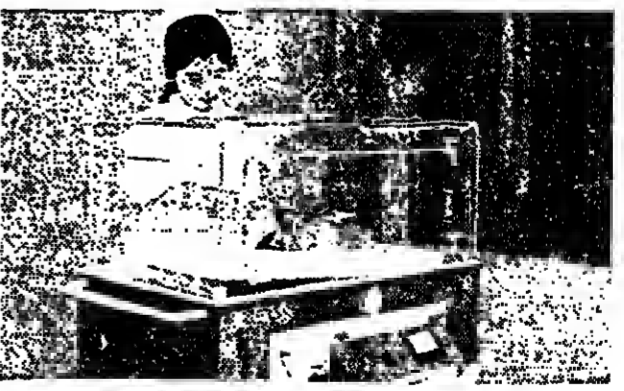
Building a new £4.5 million plant for Michell Bearings.



Building more components in Canada for nuclear power stations.



Building a new £4 million factory for Romeo Vickers.



Building even more world-wide sales for medical equipment.

All the exciting developments now in progress throughout the Vickers Group have one thing in common. They are concerned with building on strength. And expanding still further the kind of activities which contribute to our current export order book of over £110 million.

The growth areas in which we are investing for the future are those in which we have already proved our ability. Lithographic printing plates, off-shore engineering, office equipment and supplies, and engineering ranging from medical incubators for baby care to nuclear plant and giant container cranes.



BOND DRAWING

REPUBLIC OF AUSTRIA 6 3/4% Bonds 1982

S. G. Warburg & Co. Ltd., announce that the redemption instalment of U.S.\$1,850,000 due 15th March, 1977 has been met by purchases in the market to the nominal value of U.S.\$870,000 and by a drawing of Bonds to the nominal value of U.S.\$980,000.

The distinctive numbers of the Bonds, drawn in the presence of a Notary Public, are as follows:-

Table with columns for Bond Nos. and corresponding numbers for the drawing.

On 15th March, 1977 there will become due and payable upon each Bond drawn for redemption, the principal amount thereof together with accrued interest to said date at the office of:-

S. G. WARBURG & CO. LTD., 30, Gresham Street, London, EC2P 2EB.

or with one of the other paying agents named on the Bonds.

Interest will cease to accrue on the Bonds for redemption on and after 15th March, 1977. Bonds so presented for payment must have attached all coupons maturing subsequent to 15th March, 1977.

The following Bonds previously drawn for redemption on dates given below, have not as yet been presented for payment.

Table listing bond numbers for 15th March 1972, 1973, 1976, and 1977.

ENTERTAINMENT GUIDE

Large section containing various entertainment listings including Opera & Ballet, Theatres, Cinemas, and Clubs.

BUSINESS AND INVESTMENT OPPORTUNITIES

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

Finance for Growing Companies. Charterhouse. If you are a shareholder in an established and growing company...

MANUFACTURERS AGENT. Lilleshall Engineering Limited of Telford, part of the Lilleshall Group of Companies...

STOCKBROKING PARTNERSHIP. We are a large and long established firm whose business covers the servicing of both Private and Institutional clients.

HYTRAC OVERHEAD WAREHOUSE CONVEYOR SYSTEM. comprising Power Rail, 2,500 feet, complete with Switch Panel, remote stop buttons and full control system...

EXPORTS TO GERMANY. Our subsidiary company in West Germany has traded successfully for the past 20 years and has an experienced team of technical representatives...

AGENT REQUIRED. U.K. and/or U.S.A. with contacts in the power transmission (flexible rubber couplings) and automotive industries...

CHROMIUM PLATING COMPANY FOR SALE. Turnover £250,000 p.a. West Midlands area. Modern factory. Full equipment services...

YOUR OFFICE IN REGENT STREET. 24-hour telephone answering. Luxury furnished private office. Prestigious business address...

Cash Voucher. This cash voucher entitles your company to an immediate 75% CASH AGAINST INVOICES.

Cash flow problems? Then cash this! Need Cash Now? You've got it right there on your books! Confidential Invoice Discounting Ltd gives you 75% cash against invoices...

WORLD COURIER. 1-5, Queen Street London EC4 1SP. 01-248 7421 Telex 885841.

Would you like to EXPORT to EAST EUROPE but don't know how? Our Chemicals Department could do the job for you, on sales commission basis only.

PUBLIC COMPANY. wishes to acquire for cash, or shares at vendor's option, companies situated in the Midlands and engaged in service industries or associated with the steel industry.

Credit Drapery/Small Unit Loan Business Required. LARGE OR SMALL CASH WAITING. First Farnell Finance Ltd.

NON-FERROUS METALS LOOKING FOR ADEQUATE REPRESENTATION IN ITALY? Reliable Italian Company interested in competing principals.

PLANT HIRE COMPANY. Well established business for sale in Midlands together with Land and Buildings comprising Depot, Workshops and Office.

GENEVA. Full Service is our Business. Law and Taxation. Mailbox, telephone and telex services.

VILLARS, SWITZERLAND. For sale, 18 hotel apartments, Bank guarantee of monthly rental income in Swiss Francs.

EXPANSION U.S.A. Energetic U.S.A. corporation is looking for new clients and products. Can act as your U.S.A. office or import on own account.

SALES FORCE. Fully trained sales force of 17 calling on Chemists, Photographic Dealers, Department Stores, etc.

U.S.A.? Technical and Industrial Sales. With facilities and back-up in U.K. and U.S. We can start your exports of electronic/lab./etc. products.

Boardroom Control Problems Disputes and Liquidity Problems CONSULT THE EXPERTS. Initial consultation without obligation.

TAX LOSSES. On-going company with trading losses required in the Computer Software field.

EXPORT Scandinavia/Switzerland. Agencies - Eskuborn. Available 260 sq. ft. Showrooms.

Business and Investment Opportunities. Every Tuesday and Thursday. Rate: £13 per single column centimetre. Minimum 3 centimetres.

The Management Page

EDITED BY JOHN ELLIOTT



Major figures in the latest Meriden rescue (left to right): Lord Stokes, former British Leyland chairman; Mr. Harold Lever, Chancellor of the Duchy of Lancaster; Sir Arnold Weinstock, GEC's managing director; Mr. Geoffrey Robinson, a Labour MP and special adviser to Meriden; Mr. Barrie Heath, chairman of GKN

Filling Meriden's managerial gap

NCE THE news first broke at month that GEC was considering taking a central role in the rescue of the Meriden motorcycle workers' co-operative, a wide range of people have been puzzled about the motivation of Sir Arnold Weinstock, the company's managing director. GEC's involvement does not only involve the £1m which it is putting down as advance payment on 2,000 motor-cycles, but extends to some of its senior personnel being named as well. These investments have the blessing both of Sir Arnold and his deputy managing director, Sir Kenneth Bond and they are now being implemented by a member of Sir Arnold's senior headquarters staff, Mr. Bill Morgan, GEC's assistant managing director, who is expected to give Meriden a fair amount of his time during the coming months.

Wherever the truth lies among these suggestions, one central fact stands out: it is that GEC probably has just the qualities needed by Meriden at this time. It operates through centrally monitored financial controls on its subsidiaries while at the same time making sure that these subsidiaries have the right quality of managerial expertise and the freedom to be run effectively. As one supporter of the Meriden co-operative says: "What is needed is for GEC to give Meriden creditability so that people come to work there. GEC understands how to use people properly and can give the co-operative direction."

It will not be a simple task. GEC is treading on a path already well beaten by a handful of individual managers and by a special GKN managerial team put in for three months last year to try to help work out its problems. But the task that GEC is to tackle is wider than that undertaken by GKN whose job was essentially to prime the managerial and production line systems from time to time so that the generally devoted and competent workforce could continue turning out its single model product, as efficiently as possible for someone else to sell. Now the problem has changed because the co-operative is taking over the sales side; it also needs to remove one or two problems in its single model motorcycle while at the same time quickly re-designing it into a mark two version. Such a change creates an urgent need for a top and middle tier of management which the co-operative has done without so far.

The marketing arrangement until the GEC deal was struck earlier this month provided that NVT should market all the co-operative's products, but this has proved difficult to plan for constant output and, because of linked arrangements, impeded the development of new lines. While this sales and marketing work was done at NVT, however, it could be argued that Meriden needed few professional managers. This was probably just as well because it has up to now operated a principle that everyone should earn the same wage—£56 a week at present. This policy helped to wipe out all traditional and disruptive piecework rows and fitted in with the ideology of a worker co-operative. Exceptions to this include a company secretary-cum-financial controller, who is thought to earn around £8,000. Salaries of up to about £10,000 or so have also been paid to one or two of the past managing directors. As the calibre of the people

chasing techniques, widened the scope of the work done, and trimmed some costs and tried to inject an understanding of cash-flow issues. They also tackled the crucial problem of vibration in the motorcycles being made; but this problem still remains and has been taken by GEC to one of its specialist laboratories. From this period, when the GKN people were also preparing a longer term management strategy, it became clear that Meriden could survive and make money if managers with executive authority were appointed and given a free hand. But there was a recurring problem not only of the then more single-minded approach to a one-level pay structure but a feeling that managers should only advise



Three of the men who helped start the Meriden co-operative: (from left to right) Mr. Bill Lapworth, regional official of the Transport and General Workers' Union; Mr. Denis Johnson, former shop steward and now chairman of the Board; Mr. John Gratton, shop steward and Board member.

Investment

Then there are two senior executives allocated on a full-time basis to the co-operative, one in an overall managerial capacity (GEC is pressing at Meriden its wish to maintain a management consultancy rather than an executive-control type relationship), while the other is detailed to help sort out the factory's production problems. Backing them up will be a part-time technical manager and a senior GEC sales director; he will head small sales and marketing campaigns now that the co-operative is taking over these functions from its old owners, Norton Motors Triumph. Adding steam to the sales drive, especially in Meriden's key U.S. market, is Lord Stokes, the former British Leyland chairman, who has just returned from a sales trip in North America. GEC will also assist at its technical and other back-up services at the disposal of the co-operative. Suggestions abound as to why GEC should invest this sort of time and money—involving several thousands of pounds of salaries as well as its original £1m. down payment—in Meriden. They range from GEC being conscious still of a need to live down the spite of redundancies in the late 1960s, to Sir Arnold being curious to find himself a new interest. In both made it difficult to plan between, and maybe nearer the

truth, there have been suggestions that the encouraged by Sir Kenneth Bond who was largely responsible for piloting the deal through) he is trying to placate his unions over GEC's planned financial restructuring. Other suggestions include a wish to show an understanding for the post-Bullock era and an interest in boosting GEC's standing in Labour's corridors of power. Wherever the truth lies among these suggestions, one central fact stands out: it is that GEC probably has just the qualities needed by Meriden at this time. It operates through centrally monitored financial controls on its subsidiaries while at the same time making sure that these subsidiaries have the right quality of managerial expertise and the freedom to be run effectively. As one supporter of the Meriden co-operative says: "What is needed is for GEC to give Meriden creditability so that people come to work there. GEC understands how to use people properly and can give the co-operative direction."

But with no traditional management structure, the co-operative has been run by a Board comprising eight representatives from the co-operative's eight unions, with Mr. Denis Johnson as chairman, and with regular advice and support from Mr. Geoffrey Robinson, the energetic ex-managing director of British Leyland's Innocent and Jaguar concerns. Mr. Robinson is now a Labour MP in Coventry and has been associated with Meriden since its earliest days when he was still at Jaguar. Because of the spirit of the co-operative and the workers' expertise in building motor-cycles, traditional management cycles, traditional management jobs such as industrial and production engineering, quality control, and labour relations have been either ignored or the

number of people involved in them severely reduced. Apart from the financial and legal job already mentioned (carried out by Brenda Price, who is widely regarded as a lynchpin in the whole organisation) the rest of the limited managerial and supervisory staff have been paid the basic rate. But it has been recognised in the co-operative that a top manager was needed, although in practice, because of its single model operation, he has been seen more as a production co-ordinator than as a managing director. First to be hired for this job was Mr. David Jones, a former Jensen manufacturing director, who stayed about a year and left some 12 months ago after some clashes with the former co-operative chairman, Mr. Denis Johnson.

and not try to usurp the worker-authority of the co-operative which is expressed through the politically-orientated shop steward Board. Nevertheless it was probably attractive for a company like GKN to be able to demonstrate the essential role of management in any industrial structure—even if the demonstration was not always welcomed. It was also clear around this

"Sir Arnold is a very rounded man and he really has a sense of social responsibility even if he doesn't parade it on his sleeve . . . These men are worthwhile people who deserve support"
—Mr. Harold Lever explaining why GEC is helping at Meriden

time that a significant number of the workers and shop stewards believed that the Government would continue stepping in with cash when needed; this rather reduced the impact of the 50 per cent, or so of the co-operative's workforce who would work any hours needed to save the enterprise. There was also a problem of absenteeism which, although not far different from the national average, should have been virtually all in a co-operative. And those who went absent for a day every so often still received their £56 a week—an issue which caused some friction when it was criticised by the GKN people. The initial agreement had been that the GKN staff would stay for three months and so, at the end of this time, they left. By then it was the autumn of last year. Talks had already been in progress with the Government for more cash to help the co-operative sort out its short-term production and sales problems so that it could attract a new managing director and other experts with a prospectus based on a viable future. In the interim, through contacts hinged around the Government's Industrial Development Advisory Board (whose members include Sir Kenneth Bond, Mr. Harry Urwin of the Transport and General Workers' Union, and Lord (Willfred) Brown who used to be chairman of Glacier Metal), Mr. Phil Love, a 64-year-

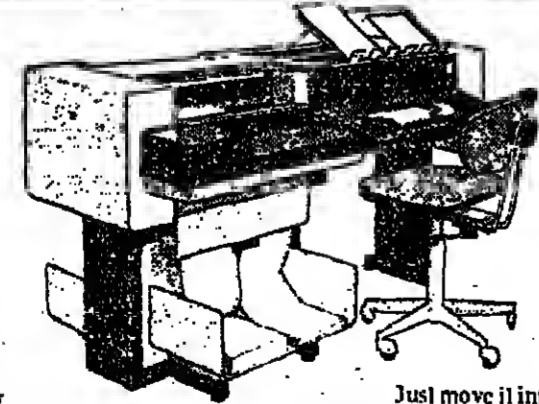
old former executive of Glacier Metal and of Associated Engineering, was appointed chief executive. But Mr. Love's reign as chief executive was relatively short-lived—he is now concentrating on production work. Despite its managerial problems, however, Meriden came in for considerable praise in a secret accountants' report commissioned by the Department of Industry from Price Waterhouse. This report said last December that management and financial control systems were "efficient and effective" despite a minimum of staff, that buying and material control operations were "very good," and that stores housekeeping was "excellent." These findings, the report said, showed the underlying strengths of the co-operative which had achieved productivity improvements and so bad kept down costs. At this point, Mr. Harold Lever, Chancellor of the Duchy of Lancaster, intervened. He approached his friend Sir Arnold Weinstock for managerial as well as financial help. Mr. Lever has since said on Thames Television's People and Politics programme that he believes the co-operative has "not a good fighting chance." He said he had managed to persuade Sir Arnold and Sir Kenneth Bond that the Meriden workers had "performed well enough to be owed a chance by industrialists who operate in that area." Explaining Sir Arnold's motivation, Mr. Lever added: "These men are worth-

while people who deserved support on the sales side which was . . . missing throughout this experiment so far and he (Sir Arnold) felt it ought to be there and he put it there with the dominant thought that they ought to be given a fighting chance." Mr. Lever added that Sir Arnold was "a very rounded man and he really has a sense of social responsibility even if he doesn't parade it on his sleeve." Now the GEC executives are cautiously moving in while the details of how the £1m. will be handed over in return for bikes is sorted out alongside some outstanding problems with NVT over the sales side. The future probably depends as much on the willingness of the co-operative's shop steward Board members to accept the need for managerial authority in practice (they are beginning to realise the need to pay several supervisors and managers more than £56 a week) as it does on solutions being found to technical and marketing problems. What the co-operative is widely recognised as needing is an acceptance of disciplined cogwheeling management and consistent sales flair. Under Sir Arnold, GEC has a record of managerial successes in conventional businesses; now it has a chance to persuade a different type of business of the need to recognise the role and rewards of managers.

John Elliott

We can't afford a computer!

Yes you can, say KIENZLE



Sooner or later you will decide to switch your accounting to a computer. With staff costs the way they are, the sooner the better!

If you decide to buy a KiENZLE outright, the total cost is under £1,000 or on a five year rental contract, £59 a week.

The KiENZLE 2000 Office Computer comes complete with systems covering Invoicing; Sales, Purchase and Nominal Ledgers; Stock Control; Payroll and business management figures. These systems are developed to suit your company and are actually demonstrated to you before you place your order!

Simple to Install! The KiENZLE 2000 is an office computer. Just move it into your Accounts Department and away you go.

Easy to Use We will soon show your staff how to use your KiENZLE. Two months from now it could be running in your office with the minimum of upheaval.

Seeing is believing Visit some of our users and see for yourself just how a KiENZLE works for them. You will be under no obligation. Just give us a call or use the coupon.

KiENZLE Data Systems Ltd, 224 Bath Road, Slough SL1 4DS. Telephone: Slough 33355 Telex: 848535 KiENZLEdats



Branches also at Birmingham, Bristol, Manchester, and Washington.

Let me have more information!

My name is _____

My position is _____

Just cut out and send off to your company, circle 14 on your F123.

Participation experiments called for

A CALL to management to involve their employees in a variety of participation policies including experimental worker directors during the next five years is issued to-day by the Industrial Society in a booklet it has published explaining the proposals of the Bullock Report. The Society says that "immediate action" should be taken by companies to formulate a participation policy with the involvement of employees, to publish this policy, to train managers in the relevance and practice of participation, and to train representatives.

Outlining systems which, it says, are known to work, it says that participation committees should be set up at unit level within a company. This would mean ensuring that there are committees at the level of the unit or department, where the senior management involves employees through their representatives before decisions which affect them are taken.

On Board-level representation, the Society calls for experiments to take place over a five year period with various schemes that could involve the Bullock-style "2X + Y" formula in a single-tier company structure, two-tier structures as proposed in the Bullock minority report, a minority of worker directors on a unitary Board, an elected advisory Board, and the extension of collective bargaining to embrace some boardroom decisions.

The Government, says the Industrial Society, should legislate to allow employees to sit on Board, to give them equal rights with shareholders, and to make companies report on progress made.

A Guide to the Bullock Report. By Joan Henderson. Price £1. The Industrial Society, Robert Hyde House, 48, Bryanston Square, London, W.1.

If you've never owned a Caterpillar Lift Truck, how do you know you have the best?

Get the facts from Cat. If you change to Caterpillar, you can get more production, less downtime and greater value from your lift trucks.

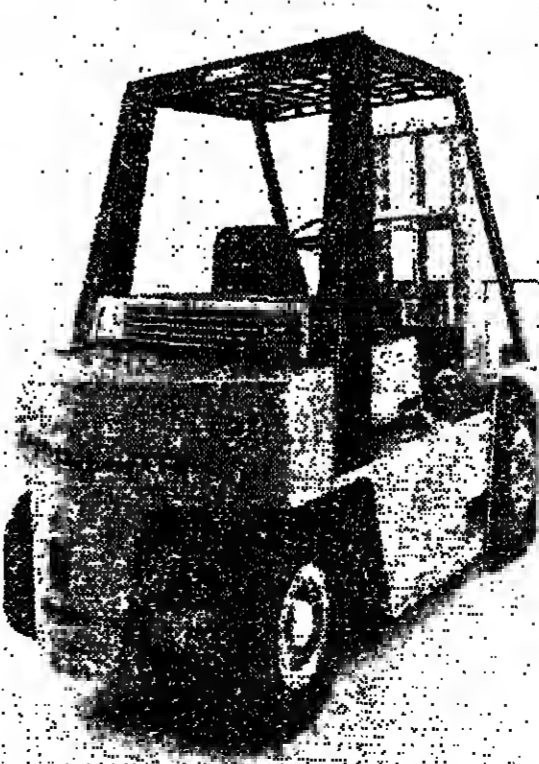
For instance: 16 Caterpillar M-Series electric lift trucks averaged no less than 97.2% availability during 31,699 service hours. That's a fact.

Before you bought Caterpillar, you'd want more proof, of course. But just consider the broad facts that back our specific claims.

Experience: Caterpillar's own 50 years reputation in machinery building combined with its acquisition of lift truck pioneer, Towmotor, puts a wealth of rugged knowledge behind the current range.

Quality: From pioneering towing trucks in 1919, and introducing one of the first conventional lift trucks in 1933, Caterpillar now manufactures in 11 countries in 19 plants that includes an all new lift truck facility where one out of every 7 men on the production line is devoted solely to quality control.

Engineering: Through heavy investment in research, development and engineering, the company now employs over 4,000 scientists and technicians in research alone to produce trucks that work better, handle easier, last longer.



Product Support: With 23 major parts depots, and 900 service outlets all can puller-linked in 120 countries. Caterpillar's local dealer network can keep lift trucks working at peak performance throughout the world.

Range: To cover almost every conceivable materials handling task, Caterpillar offers 46 different models from 2,000 to 60,000 (1,000 to 27,000 kg) with a choice of cushion or pneumatic tyres and diesel, petrol, electric or LP Gas power.

If your trucks don't have the same pedigree, they're probably costing you productivity—and money.

Put it right by calling your Cat Dealer now.

H. Leverton & Co. Ltd. Tel: Windsor 66121
Bowmaker (Plant) Ltd. Tel: Cannock 2551
Caledonian Lift Trucks. Tel: Airdrie 51111
McCormick Macnaughton (N.I.) Ltd. Tel: Belfast 59251
McCormick Macnaughton Ltd. Tel: Dublin 752923



Head Office Editorial & Advertisement Offices: BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF

How the monster bureaucracy deceives us

Trade at home and abroad

STERLING was weaker yesterday even before the publication of the January trade figures, presumably because of uncertainty about the continuation of voluntary pay restraint after the summer, but it was weaker still afterwards. It was not to be expected, indeed, that the January balance would be good as the exceptional balance—a current account deficit of only £15m, even after revision—recorded in December, when a number of special factors worked together in our favour.

of semis and finished manufactures. It is possible, though decreasingly probable, that the figures are still artificially inflated by ordering that took place some months ago as a precaution against the imposition of controls.

The worsening in the trade balance was caused by the fact that exports rose by only £36m, between December and January while imports rose more than ten times as much. It should be pointed out straight away that apart from the general rule of not paying too much notice to the results of a single month, this discrepancy may be partly accounted for on statistical grounds alone.

The export side, too, gives some cause for concern. On one hand, the continuing sharp increase in average prices, though it helps to offset the increase in import prices, tends fresh point to the conclusion thrown up by the latest CBI survey of industrial trends, that an increasing proportion of firms now regard price-competitiveness as a major potential brake on the future growth of export orders.

Import prices This possibility makes it the more important to look at the current trend of trade rather than at the January figures alone. That, too, is not altogether encouraging. Take imports first. Import prices fell slightly in January because of the hardening of the exchange rate—the deficit would have been considerably larger but for the improvement in the terms of trade which this caused—

Export volume The value of both imports and exports contributes towards the size of the balance of payments deficit for the year, about which official forecasters are still markedly less optimistic than many private forecasters. It is, of course, much too early to do more than make a rough allowance for probable savings on oil account and guess blindly at the outcome for the year. The export volume figures, however, are of particular domestic concern, since higher exports and investment spending were to be the main influences making for higher output during 1977.

The Palestinians point the way

THE DOCUMENT handed to the Palestinian National Council meets in Cairo next month. Certainly this is what the key Arab leaders—President Assad of Syria and President Sadat of Egypt—have been pressing the Palestinians to do, and after events in the Lebanon they are in a strong position to enforce their point. Assuming this happens, it will be very difficult indeed for even the Israelis to argue that the PLO must still be outlawed.

Much, of course, would remain to be negotiated. The Israelis may be right in suspecting that the change in Arab and Palestinian attitudes is mainly tactical and that the establishment of a Palestinian mini-state along the Israeli borders would not necessarily end the Middle East conflict. The Israelis would still have to pay a great deal of attention to their own security and the Arabs and the Palestinians would have to give more consideration than they appear to have done so far to how a mini-state would work economically.

Recognition What the document says is that the PLO would be prepared to establish a state on a basis of non-belligerency in territory evacuated by Israel as part of a Middle East settlement. The territories in question are the Gaza Strip and the West Bank of the Jordan, both of which have been occupied by the Israelis since the 1967 war, plus two other small enclaves. What it does not say outright, but which is at least as important, is that such a statement constitutes an implicit recognition of the State of Israel. It is this recognition which fundamentally changes the situation.

Israel continue? How far would there be international aid and international guarantees? Opportunity All these would be subjects for negotiation, but what is new with the PLO therefore would have been tantamount to national suicide. Once this way is opened, however, indeed if the whole Israeli argument is undermined.

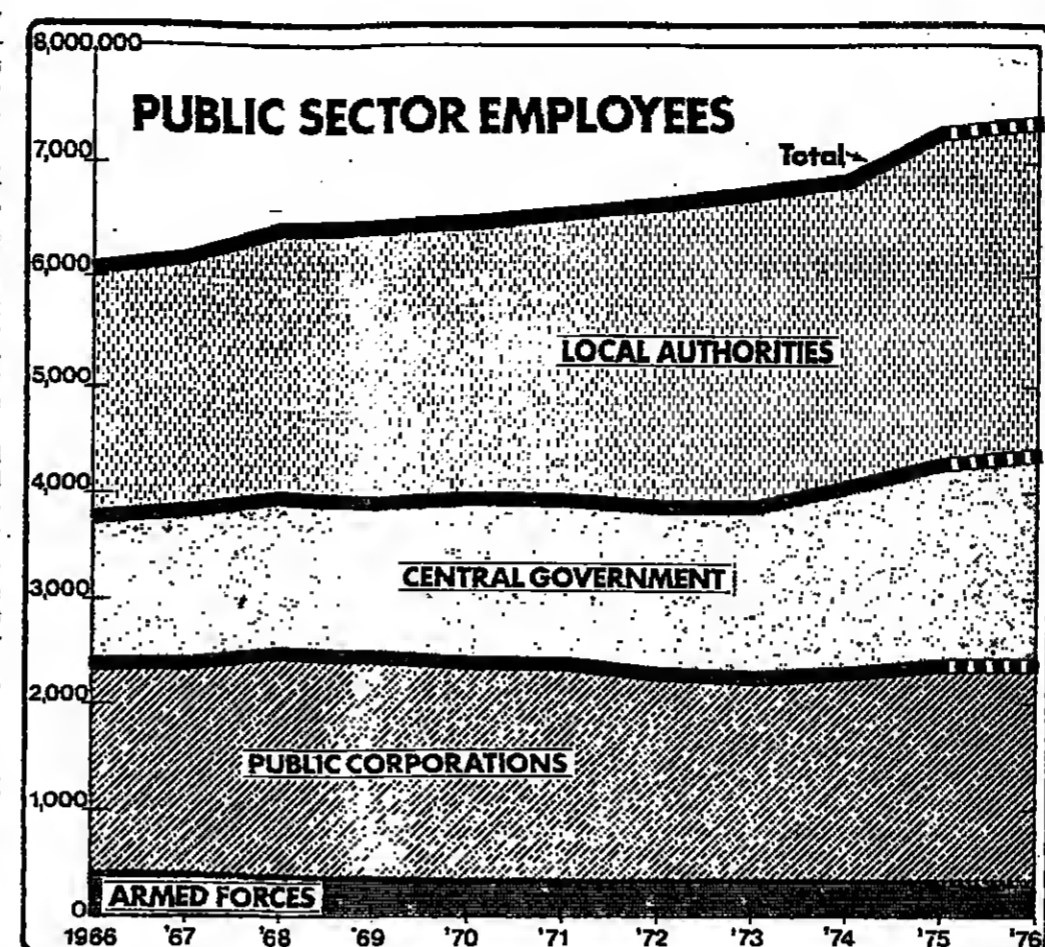
The predictable Israeli reaction has been to say that they are not convinced and that any change in PLO policy must first be confirmed by the Palestinian leadership as a whole. Yet it is now very likely that such confirmation will be given when

THE BRITISH bureaucracy is still growing, at an unknown rate. This growth is apparently untoppable; the "cuts" in the Civil Service, announced last year, will have no effect whatsoever this year and may be forgotten altogether by the time the plans for next year are drawn up. It may well be that the steep curve in the growth of public expenditure as a whole has been flattened out—at least for so long as the view of the International Monetary Fund counts for anything—but the onward march of the bureaucrats continues.

I have chosen the word "bureaucrats" with care. "Civil Service" covers a mere tenth or so of the public payroll and as used by the Civil Service Department it is so misleading that it is difficult to avoid the conclusion that to some casts of mind it is seen as a convenient form of deception. The Department's latest issue of its annual "Civil Service Statistics" has, as usual, a large and apparently informative table, purportedly showing staff "in post" in each department for each year between 1966-76. This table is accompanied by no fewer than 34 footnotes, the very first explaining that "the staff of this Department are no longer counted as civil servants" and the last, in a typical piece of obfuscation by complication, that "from 1972 the Court of Sessions does not include the Pensions Appeal Tribunal."

A mere ten minutes with this table will tell you that the last thing to be derived from it is what the ordinary citizen, who pays the wages, may want to know; namely, is the number of officials growing, and if so by how much and why? The word "officials" has been rejected as an alternative because it implies a certain kind of paperwork; our bureaucrats do far more than just that. "Public service," on the other hand, is too wide; it also avoids the necessary connotations of the word "bureaucracy"—such as that the individuals involved, taken as a collective, work as much in their own interests as in the interests of the public.

But how many bureaucrats? Nobody knows. Total public sector employment has increased from 5.3m. in 1961 to around 7.4m. now, but of course not all the extra 1.9m. are sitting in offices making decisions that affect our lives. Yet this growth, at a time when private sector employment has fallen, has increased the public payroll's share of the total national payroll from just under 34 per cent. in 1961 to touching 40 per cent. now; to my mind the political consequences of that shift are of even greater significance than the economic consequences.



This could be better appreciated if the number of managers, accountants, personnel officers, senior, lower, chief, and middle executives, and other staff employed to cope with staff were to be calculated. It is fairly easy to support the argument that the quantity of this kind of bureaucrat is growing, both relatively and absolutely, but it is very nearly impossible to find a precise figure. Of the 7.4m. or so publicly-paid employees, the armed forces account for under 300,000, a decline of 125,000 or thereabouts since 1961. The local authorities have marched from 1.8m. to above 3m. in the same period, and clearly there is a rich field for those who would count the bureaucrats there, but it has by now been fairly well explored. A potentially richer field, the "public corporations," deserves a commission of inquiry all to itself.

This may not be immediately apparent from my table, which shows the total number employed by public corporations as relatively steady around the 2m. mark. But that hides the real growth sector, which is in bodies like the regional water authorities, the Civil Aviation Authority, and their many cousins. About 1.75m. of that 2m. is accounted for by nationalised industries—in which coal, and the railways

many did you have in 1966, and how many do you expect to have in 1978?—and expect an answer. Although we pay for them, and in theory our political representatives control them, they do not work like that. Arrangements can be made, of course, but only on condition that it is never said that one saw so-and-so and that he answered such-and-such. If that rule, outrageous in a democracy, is accepted then a very large number of extremely polite, reasonable, and, in themselves, likable people will try to find some way of answering your questions—but when, at the end of the day, you add up what they have produced most of it amounts, quite simply, to the case for the defence of an increasingly beleaguered bureaucracy.

It is at this point that the implacable nature of the monster in the fog begins to make itself felt. I have met a great many bureaucrats, who did not appear reasonable and pleasant. As individuals they seemed to be at the other end of the scale of civilised behaviour from, say, Lady Falkender and Mr. Joe Haines. Take them aside and recite what I have said above, or something like it, and most of them will acknowledge that there may be something in your point of view. But, acting as a collective, they turn into that monster.

Discover that in the Department of the Environment there are still 20 people working on the last of the tasks of winding up the Land Commission (the Land Commission?—you remember, the 1964-70 Labour Government's version of the Community Land Act) and the minister responds with a giggle; note that this year, which the public might be forgiven for imagining as a year of cuts, will see a further expansion of the bureaucracy, and the response is a smotheringly long-winded explanation.

The story of the supposed cuts is one of the more depressing ones. Last year the Government tried to put forward two simple proposals that would have trimmed the cost of the Civil Service, however slightly. It proposed cuts worth £140m. in autumn 1975 pounds to be taken off expenditure in 1976-78. Including proposed defence cuts, that could have meant the loss of 50,000 from the then forecast manpower of 800,000 in the Civil Service of that year. The political acquaintances of the former Prime Minister who have been complaining so loudly about the Civil Service during the past week may not have shown themselves to be very nice people, but in the matter of the bureaucracy they have my deepest sympathy.

For it is not possible to knock on the door of a Government department and ask, "how many people are you employing, how

Passionate altruism

The Government's other hope—that indexing of Civil Service pensions could be suspended—was in the December package of IMF cuts until four days before they were announced. But the most senior civil servants, with passionate altruism, pressed their case, and pressed it again, and returned to the fray, and pursued the argument, and warned of the consequences, until a weary Government, in the midst of possibly the most exhausting of the post-war crises, caved in.

Thus a considerable amount of Civil Service time is devoted to protecting the interests of the Civil Service. It is done with immense graciousness, but the strength on the side of all those deputy secretaries, under-secretaries, permanent secretaries and their myriad attendants is so great that the only way in which their undue weight in the affairs of our society can be reduced is by a policy of determined deforestation. Deforestation of the filing cabinets, that is, not necessarily the persons. In subsequent articles I will try to show more fully why this is the only way. No amazing disclosures are promised; just a finger, pointing at what is there for all of us to see, and weep

MEN AND MATTERS

Acrow's new stakhanovite

It took John Barber some time to get back into the swim after his personally traumatic post-Ryder dismissal from the managing directorship of British Leyland some 18 months ago. His first move last November was to buy a small manufacturer of point-of-sale equipment called A. C. Edwards Engineering (ACE) which turned over about £500,000 annually from silk screen printed display cabinets but was losing money. The problem was inadequate cost estimating in these inflationary times.

Barber was introduced to Acrow chairman William de Viger by Rotmans chairman Sir David Nicholson. De Viger is reckoned to be a shrewd judge of men. "What I like about Barber is that he's not a yes-man. He also came from Ford and that's a sure place to look for management talent," he added.

It is not yet clear how much time Barber will devote to Acrow. First he intends to visit the company's plants and get their respective cover subjects so often asked: "There's neither a conspiracy nor industrial espionage," said one of Felskell's aides, and the boss himself, who joined the organisation in 1957 as science and medicine editor of Life, added: "It's a cause of embarrassment on both sides."

Time still outsells its old rival Newsweek some 5.2m. to 3.5m. copies worldwide, but why are their respective cover subjects so often asked: "There's neither a conspiracy nor industrial espionage," said one of Felskell's aides, and the boss himself, who joined the organisation in 1957 as science and medicine editor of Life, added: "It's a cause of embarrassment on both sides."

Yet Barber, who describes himself as a "world orientated businessman" admits he still hankers after the intellectual challenge of big company life. That helps explain why he has just accepted a non-executive post on the Board of Acrow, the largest U.K. construction equipment group with 1976 turnover of £104m.—of which £57m. was overseas.

Over the years, the group has expanded beyond the

familiar magazine business into forest products, book publishing, films and cable television. But the magazines, which with books produced 56 per cent. of pre-tax income last year, tend to dominate "outsiders" questions, and Time people have evolved some dry replies for the most frequent queries.

For migration-minded managers, one of the best stories of personal success relates to a Briton who has emerged at the top of one of the most impressive managerial hut houses of recent years, Avis Inc.

The company has maintained a reputation for flair and unorthodoxy in management since the early 60s when it was run by Robert Townsend, author of Up The Organisation, and the voice behind the "We Try Harder" campaign which launched the (now successful) challenge to Hertz's domination of the car rental business. Even today, senior executives serve a day a year dealing with customers over the counter; there is a famous Avis story about the counter-clerk who was told by an irate client that the president would be informed of his incompetence, and the reply was "Sir, I am the president."



"I say let him make a success of it, then nationalise it!"

archetypal American manager, well-groomed, well-briefed, and with an instant memory for names.

Marshall, a 43-year-old former ship's cadet pursuer, who had a highly acclaimed spell heading Avis's British and International companies took over as president and chief executive of the group in December. He inherits one of the more curious Boardroom situations in America, equity is still held in trust for the ITT conglomerate which was ordered to divest itself of the car rental company following an anti-trust ruling three years ago. A trustee was appointed by the U.S. courts to sit on the Avis Board. "He's like any other director," says Marshall, who has been revisiting the U.K. operations, "although we tend to listen to him a little bit more."

Advertisement for MAIBL (Midland and International Banks Limited). The ad features the headline 'IF YOU KNEW MAIBL...' and describes it as the first international bank of its kind. It lists its services, including large loans, working capital, and project financing. The ad also includes the MAIBL logo and contact information for its London office at 26 Throgmorton Street.

A hard road to the top

EMIER CHOU EN-LAI'S the world." But the general dennial goal "that the meaning is clear. It wants to ese economy "should be hold its own with Japan, the ancing in the front ranks top countries of Europe, and the world by the end of the tury" has become the slogan he ow leadership in Peking. U.S. Among the four sectora re the Chinese a hope of eking it? No, said an indust- re the Chinese a hope of eking it? No, said an indust- re the Chinese a hope of eking it? No, said an indust-

first half of the 1970s. In 1975, there is suggests that tech- nology lags by 10 or 15 years at least. Work on the atom bomb, first exploded in 1964, has pro- ceeded slowly. Likewise missile technology is moving at a very deliberate pace and it is not certain that the Chinese have anything more advanced than an Intermediate Range Ballistic Missile. While their space pro- gramme may be advanced enough to cause the Russians some concern, they are where Moscow was in the early 1960s. They can launch and recover a satellite, but they would need more than the present couple of launchers a year to have effective "spy in the sky" coverage of the Soviet Union.

sector, one partial solution is to buy technology abroad. Peking has already done so in the last five years, to the tune of per- haps 75-100 complete plants from the West and Japan. Few, if any, of these are finished yet but they can be expected to give a huge shot in the arm to the steel, power and petro- chemical industries for which most of them are destined.

How far are the Chinese towards their goal? In agricul- ture they have managed to raise the total yearly output increase to 3.4 per cent, which is nearly double the rate of population growth and therefore satisfac- ing if it can be sustained. In industry the situation is much more confused, partly because it is difficult to sort out whether political or economic problems are more to blame for hold-ups and shortages. Then of course the level of industrial develop- ment ranges from the positively medieval to the highly sophis- ticated, depending on the location of the sector.

While China produced most of its own machinery ranging from petrochemical and power plant to machine tools, com- puters and communications equipment, the standard was certainly not uniformly high. Electronics, essential to a modern economy, is a new in- dustry and in important fields still far behind western stan- dards.

Europe. There are other the technology he has absorbed, alone will take at least another five years. Everyone concerned with imparting technology to the Chinese has been impressed with their understanding and ability. But Westerners mostly come across the better trained. For the vast mass of technicians, we have little to go on, though we know that Teng Hsiao-ping thought the present education system was inadequate. That is sure to alter if Peking is dedicated to modernisation, but it will take some years to improve standards.



Still done by hand: women workers machining parts for ferry engines.

Peking has not explained exactly what it means by reaching "in the front ranks of

	1976	1975	1974	1973	1970	1960
Population (m.)	934	918	903	885	830	685
Gross industrial output increase	3%	7%	4%	10%	n.a.	n.a.
Gross agricultural output increase	4%	4%	4%	6%	n.a.	n.a.
Power (1,000 KW/h)	125	121	108	100	60	50
Coal (m. tonnes)	410	420	375	345	310	300
Steel (m. tonnes)	25	23	22	18	12	10
Oil (m. tonnes)	84	78	65	55	27	5
Grain and Soyabeans (m. tonnes)	287	280	275*	250†	240†	160†

* All figures are estimates except those marked * which are official claims. † Excluding soyabeans.

Letters to the Editor

Dismissals procedure

The Chairman, Electrical Contractors' Association Labour Relations Committee.
Last Friday you reported Government's refusal to accept the Joint Industry Board for the electrical contracting industry's industrial agreement unfair dismissals to be applied from the statutory employment protection machinery which would be set out in the 1974 Trade Union and Labour Relations Act. The Electrical Contractors' Association (which together with equal representation of the electrical and plumbing trades comprises the JIB) has in full support to this application which would be set out in the 1974 Trade Union and Labour Relations Act. The JIB's procedure is tailor-made for the industry. It can be brought into effect more quickly than an industrial tribunal. It is wider and more flexible than any other procedure available to it than a tribunal, and is much more likely to bring about a reconciliation and improve industrial relations. It is a very much less costly means of dealing with complaints of unfair dismissal than a tribunal, built from the employer's and the State's point of view.

overseas for at least "30 consecutive days". One wonders, however, why there has yet been no reference to the problems of the Schedule D taxpayer—typically the professional partnership? It surely follows that what is right for a Schedule E taxpayer who works overseas ought to be right for a Schedule D taxpayer? It is hoped that the Revenue will bear the "self-employed" in mind when formulating new proposals.

income-tax, the increase in their amount would be liable to capital gains tax when withdrawn. This would mean that the real rate of interest after tax would be negative unless house prices increased at a rate of at least 43 per cent, greater than the general rate of inflation. It is unlikely they would do this, and it would cause serious social and political problems if it did. It is therefore essential that capital gains be indexed for tax purposes.

Future dividend income receivable must become the main criterion—how much future income it seems inconceivable that a Bullock Board would even in good years raise dividends more than wages. In bad years, and with uncommercial management there might be more bad years, dividends would be cut. Even on optimistic assumptions of continuing good years a dividend yield of under 9 per cent in a Bullock company could not be justified. On this basis the FT 30 share index would stand about 250.

Bar coding in retailing

From the Managing Director Lodge Service International.
Sir.—It was with interest that I read Elinor Goodman's feature (February 10) on article numbering and the Association's decision that the stamping of merchandise at the check-out was getting closer to reality. Thereby no doubt along with other executives with a profound interest in the profitability of the retail industry I am among the proponents of security which bar coding on goods will bring in its wake. What happens, for example, if a shoplifter picks up a bar coded jar of coffee (which by 1979 could be £2.50) and puts it in her own bag? Who is to say that she did not buy it down the road at a store receiving identical merchandise from the same manufacturer? It would seem that, although product numbering will show great savings in sharper buying control, etc., we will have to be even more vigilant in our stores.

Lord Plowden's description of managers as "the most important group" in industry and commerce sounds a trifle exaggerated in these times of interdependence. After all, if the manager has a day off things contrive to get done or decisions deferred, but if Harry or Annie don't turn up who shifts the spanner or sells the socks?

The parallel drawn by Mr. Radfield (February 4) between the side effects of the attack on landlords in the Rent Acts and Bullock's attack on shareholders and management is very apt. Implementation of Bullock would not only damage direct and indirect shareholders including pension funds. Side effects would include the break-up of successful management teams and a cessation of new equity (risk) investment in sizeable British companies. Also an unwillingness by successful groups to expand staff levels in the U.K. around the Bullock cut-off levels of 2,000 or 1,000 employees (see report) will be immediately evident.

First mortgages and tax

From Mr. R. Harris.
Sir.—I am sure that Mr. Anthony Harris (February 8) has found the solution in the problem of how to make it possible for young couples to buy their first homes, when he suggests that part of the interest on their mortgages should be deferred by adding it to the capital sum owing. I also think that he has solved the problem of making it possible for the building societies to let them do this by suggesting that they accept deposits which would bear no interest, but which would increase in line with house prices. There are, however, two snags which would arise unless the present tax law is reformed. The first snag is that the interest is only deductible for tax purposes when the mortgage has been incurred for the purpose of buying the house. Second and subsequent mortgages do not qualify. The best solution is to allow all interest for tax purposes on a standard rate tax and investment income surcharge (which is now paid by some married men below the poverty line) are concerned, but not for the purposes of higher rate tax. To take the lender on the interest without allowing the borrower to deduct it is to tax the same income twice, which even a Socialist must admit to be wrong. On the other hand, it is wrong to allow the borrower to avoid more tax than is paid by the lender.

Shifting the spanner

From Mr. V. Courtneidge.
Sir.—With reference to items on Pages 1 and 18 in your issue of February 8, may I invite Lord Plowden to come down out of the clouds? In bawling the effects that financial pressures are having on managers the authors of the survey appear to have missed the facts that most of the managers have always had to economise on food as well. Do not all holiday on the Costa Fortune, can have a car or sometimes only the necessities of life because their wives have always gone out to work and can't draw on capital because they have never had any.

The prices of food

From Mr. W. Legg.
Sir.—Mr. McCoom's letter (February 8) seems to miss the point I made (February 3) in distinguishing between the real and the balance of payments "excess cost" of U.K. membership of the EEC in terms of food supplies. Britain has a choice with regard to its source of food supplies: from domestic production, from the EEC or from the rest of the world. The decision will depend on the relative prices and costs facing British producers and consumers.

Schedule D taxpayers

From Mr. G. Newman.
Sir.—In the last month or so we have repeatedly seen references to the possible tax amendments coming up in the Finance Bill in connection with overseas employments. In the Inland Revenue's recent press release I believe it is explained that it is contemplating making some form of tax benefit available to people who are fully employed in the U.K. but who have to go

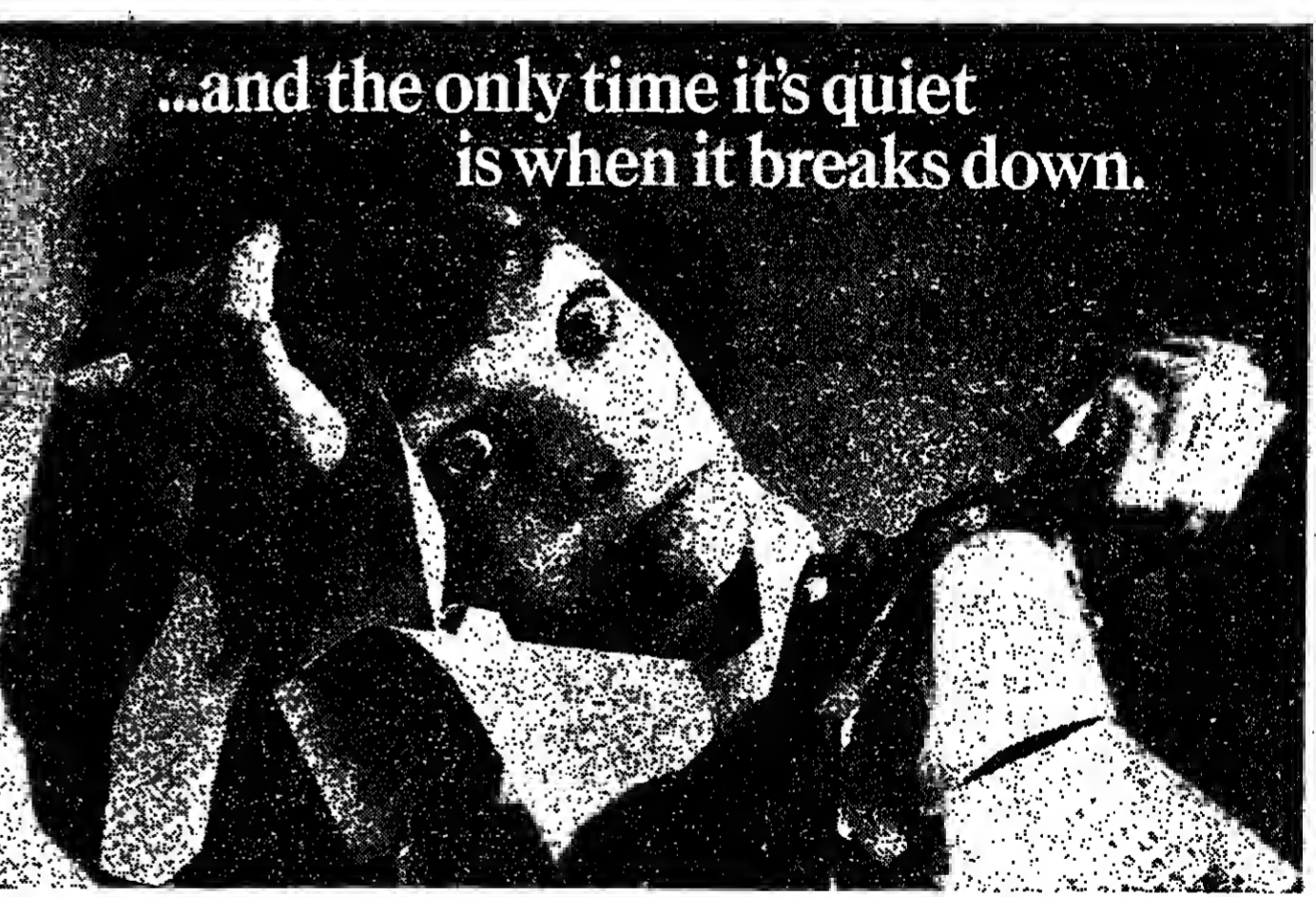
Shareholders' rights

From Mr. P. Taylor.
Sir.—My objection to the Bullock Report is not to giving workers rights but to the taking away of the rights of shareholders. Shareholders not only lose the right to elect a majority of the Board and to control the dividend policy, shareholders also lose their right to accept a takeover bid for the shares, change the capital structure, wind up their investment or sell a major portion of the business. How can one value Bullock shareholdings after the loss of the above rights? Price/earnings ratios and net tangible assets will have little relevance. Shareholders would have lost an equity investment and gained a variable interest stock.

of course, Bullock will mean less foreign interference in our economy since the hated multinationals will gradually go away taking their technology and employment with them. P. Taylor, 3, Beverley Close, Wren Green, Nr. Preston, Lancs.

To-day's Events

- GENERAL: Prime Minister meets CBI representatives to discuss implications of Bullock Report on Industrial Democracy.
- Dr. Mario Soares, Portuguese Prime Minister, ends two-day visit to U.K.
- Index of industrial production for December published.
- EEC Agriculture Ministers end two-day meeting, Brussels.
- Parliamentary Labour Party meets and is expected to discuss procedure for electing party leader.
- Senior British Leyland shop stewards consider how to mount campaign against Government pay policy.
- Memorial service for Earl of Avon, Westminster Abbey, noon.
- Danish general election.
- Royal Commission on Distribution of Income and Wealth meets, Neville House, Finsbury Street, S.W.1.
- A Pay Strategy for Industrial Recovery, one-day conference, organised by British Institute of Management, Europa Hotel, W.1.
- Speakers include Lord Plowden, president, Tube Investments (conference chairman), Viscount Watkinson, CBI president, Lord McCarthy, Fellow of Nuffield College and a member of TUC Review Committee, Mr. Anthony Frodsham, director-general, Engineering Employers' Federation, and Sir Derek Ezra, chairman, National Coal Board, and chairman BHM Council.
- Mr. John Davies, Shadow Foreign Secretary, addresses Tory Reform Group lunch-time meeting.
- Mr. Eric Heffer, M.P., speaks on "Patriotism," St. Lawrence Jewry next Guildhall, E.C.4, 1.15 p.m.
- Sir Robin Givett, Lord Mayor of London, attends London Metal Exchange centennial dinner, Guildhall, E.C.2.
- London Chamber of Commerce and Industry seminar on Contracts of Employment, 69, Cannon Street, E.C.4, 11 a.m.
- PARLIAMENTARY BUSINESS: House of Commons: Scotland and Wales Bill, committee.
- House of Lords: Patents Bill, committee. Public Lending Right Bill and Passenger Vehicles (Experimental Areas) Bill, second readings.
- Select Committee: Nationalised Industries (sub-committee A). Subject: British Rail. Witnesses: British Railways Board (4 p.m., Room 8).
- COMPANY RESULT: Anstron Bros. (full-year).
- COMPANY MEETINGS: Hardy's and Hansons, Nottingham, 12. N.S.S. Newsagents, Woking, Surrey, 2.30. Williams Lea, 234, Old Street, E.C.1, 12. SPORT: Tennis: BP Cup, Torquay.



Now there's a better way. A thermal printing calculator that's sleek, highly dependable, and whisper quiet.

Calculators are meant to solve problems, not to cause them. But all printing calculators are not alike. Most have noisy print mechanisms with many moving parts. It's here that annoying breakdowns can occur. But Texas Instruments has a better way.

The TI-5040. £109.95*

A technology developed by Texas Instruments, proven on advanced computer terminals and now available in a new electronic calculator, the TI-5040, it's this technology which makes the TI-5040 so quiet, so reliable and so good looking on your desk.

When you don't need a printed record, you have the option of switching off the printer and using only the display. You'll see up to 10 large, bright green digits, with commas, that are very easy to read. And you'll save paper.

There is also a versatile four-function memory with special capabilities usually found only on expensive multi-memory calculators. Thanks to the independent add-register feature.

Try a TI-5040 today at your dealer, to experience Texas Instruments quiet revolution... electronic thermal printing.

Texas Instruments Limited, European Consumer Division, Manton Lane, Bedford MK41 7PU, Tel. Bedford (0234) 63181.

Mail this coupon for a copy of TI's new brochure on desk calculators.

Name _____
Address _____

The Texas Instruments range of desk top business calculators include the TI-5050M at \$99.00* and the TI-5100 at \$44.95*

Abeus Systems (Dublin), Automated Business Equipment (Stockport), Bennett Typewriters (Nottingham), Cressays of Hartford, Dixons (Selected branches), Erskine Mayne (Belfast), Eurocon (London), Heffers (Cambridge), London (Sutton, Surrey), Masfield and Chesterfield Typewriters, McDonalds Stores (London), Metcalen (London), Office Machinery Engineering (Brighton), Savitts (London), Trustmark (South Wales), Underwoods (London), George Waterston (Edinburgh) and leading office equipment retailers.

TEXAS INSTRUMENTS LIMITED

*Suggested retail price, including VAT.

COMPANY NEWS + COMMENT

Notts. Manufacturing ahead by £3.24m.

AFTER RISING from £2.93m. to £3.57m. in the first six months...

Basic earnings are shown to be ahead from 7.52p to 10.55p per 25p share...

INDEX TO COMPANY HIGHLIGHTS table with columns for Company, Page, Col., Company, Page, Col.

convincing that the moves will show improved results in the future.

Second half cuts Harris Lebus

A SECOND HALF loss of \$64,000 against a profit last time...

Investors Capital Trust

THE PRIMARY objective of Investors Capital Trust should be to achieve capital growth...

Beaumont Props. up to £0.79m.

SECOND HALF pre-tax profit of Beaumont Properties more than doubled from £157,200 to £409,250...

markets but Mr. Chienne says that the present geographical breakdown of investments again illustrates the extent of overseas interests which have, to a large degree, protected shareholders from the fall in sterling.

During the year a second reciprocal sterling dollar loan was arranged which allowed the company to reduce its exposure to the premium while retaining overseas investment emphasis...

Glanfield Lawrence improving

For the current year sales and profits of Glanfield Lawrence are showing an improvement...

The company has "close" status. Meeting, 407, High Road, Finchley, N., on March 7 at noon.



Mr. Donald Redford, chairman of Manchester Ship Canal Co.

Manchester Ship up £2.16m. to £4m.

SECOND-HALF pre-tax profit of the Manchester Ship Canal Company rose from £1,066m to £1,677m...

Progress at Press Tools

TURNOVER for the half year to October 31, 1976, of Press Tools... a private company—rose from £255,000 to £770,000...

Operating profit was £177m. against £118m. Tax charge for the year was £193m. (20.57m.), leaving £2.94m. (£1.24m.).

comment

Manchester Ship Canal's recovery slowed down in the second half of 1976. After a 207 per cent pre-tax jump at the interim stage...

Caledonian Trust six months' rise

REVENUE before tax of the Caledonian Trust Company rose slightly from £450,837 to £498,729 in the six months to end-December, 1976.

Ariel Inds. ahead at halfway

TURNOVER of Ariel Industries for the half year to September 30, 1976, increased from £22.1m. to £27.5m...

LANCASHIRE & LONDON TRUST

Revenue for 1976 of Lancashire and London Investment Trust has increased marginally from £81,234 a total of £255p for 1719p at...

DIVIDENDS ANNOUNCED

Table listing dividends for various companies including Arden and Cobden Hotels, Ariel Industries, Beaumont Props, etc.

ISSUE NEWS

London quotation for Time common stock

Time Incorporated, the U.S. publishing and forestry group, has arranged a London listing for its shares...

London Goldhawk Bldg. Soc.

Trading results of the London Goldhawk Building Society for 1976 show record total assets of £83.12m...

UB RMC TAILOR advertisement with logos and text about pension funds.

Richard Ellis Chartered Surveyors advertisement with logo and contact information.

Scottish Western higher

An improvement in pre-tax revenue from £1,29m. to £1,85m. is announced by the Scottish Western Investment Company for the year 1976.

Increase at Arden & Cobden

On turnover up from £582,824 to £883,943, pre-tax profit of Arden and Cobden Hotels for the year to December 25, 1976, rose from £44,022 to £76,342.

ICL International Computers (Holdings) Limited advertisement regarding a change of name.

ABERCOM INVESTMENTS LIMITED advertisement including financial statements and a forecast.

MINING NEWS

Japan's £20m. plan for uranium supplies

PAUL CHESSRIGHT

An attempt to secure adequate supplies of uranium oxide for the Japanese nuclear power industry...

Mt. Lyell still in the red

THE Consolidated Gold Fields group's Mount Lyell copper-producing operation in Tasmania is still in the red...

CHARTER SEEKS IRISH LICENCE

The Charter Consolidated subsidiary, Central Mining Finance, has applied for and expects to receive soon a prospecting licence for exploration activity in the County Galway region of Ireland...

WINKELHAAK: NO LOSS OF OUTPUT

Gold production at the Union Corporation group's Winkelhaak mine has not been affected by the damage sustained to a shaft last week because low grade ore from the surface rock dump was used to supplement throughput...

EMPEROR'S FIJI MINE TO CLOSE

Already suffering losses as a result of low hullion prices, Emperor Gold Mining's operation in Vatukouli in Fiji has decided to close down the mine...

BIDS AND DEALS

WCB will still fight on

Mr. Richard Beney, chairman of White Child and Beney, said yesterday that he will fight on for independence despite the fact that Arthur Guinness has now formally won control of his company...

ALBRIGHT & WILSON EXPANDS IN AUSTRALIA

The purchase of a 100 per cent. shareholding costing £560,000 in the Victoria-based Parbury Foods, and two new capital investment projects, worth £390,000 are announced by Albright and Wilson...

APPLIED DIGITAL EXTENDS OFFER

Applied Digital Data Systems has extended its amended exchange offer for Milgo Electronic common shares until 6 p.m. local time on Wednesday...

MORAN TEA

Valid acceptances of the offer by Moran Tea Holdings for the acquisition of 14,000 shares in the company have been received in respect of 139,515 ordinary shares representing 89.9 per cent. of the capital...

WALTHAMSTOW/GRA

Solicitors acting for Mrs. Irene Owens said that at yesterday's High Court proceedings, the Judge granted their client an interim injunction freezing dealings in the Walthamstow Sidings shares...

ASSOCIATE DEALS

Hedderwick Sterling Grumbar purchased on Friday 10,000 Beaver Group Ordinary shares at 46p on behalf of directors of Beaver...

Celtic Haven improves and sees record

Turnover of Celtic Haven rose sharply from £158,557 to £296,538 in the six months to September 30, 1976, and profit was up from £23,671 to £44,889 before tax of £23,342, compared with £13,349...

Trust Agency Australasia

Including profit on realisation of investments £32,485 (£37,233), 1976 income of Trust and Agency Co. of Australasia dropped slightly from £1,282,271 to £1,089,232...

Hampton Gold progress

Royalty receipts of Hampton Gold Mining Areas for the third quarter of the year to March 31, 1977, were £415,500 compared with £318,186 in the same quarter last year...

42 companies wound-up

Orders for the compulsory winding up of 42 companies were made by Mr. Justice Slade in the High Court yesterday.

Mowlem buying Ireland's contracting side

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

International construction group John Mowlem is to acquire the assets and goodwill of the contracting side of Ernest Ireland, the Bath-based construction and property group which last month announced it was going into receivership...

Bishopsgate Property assets 'minimal'

Bishopsgate Property and General Investments, managed by Hambros Bank and Hill Samuel, said yesterday that accounts prepared for an extended 18 month period to December 31 are likely to show that net assets attributable to ordinary holders are 'minimal'...

Imports hit current account

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE £330m. widening in the figures because of the lengthy Christmas and New Year holiday, was primarily the result of a sharp rise in import volume...

BOARD MEETINGS

Table listing board meetings for various companies including British Petroleum, Anglo-Siam, and others.

IN THE VALUE OF ITS QUOTED INVESTMENTS

Table showing the value of quoted investments for various companies like BPG, Anglo-Siam, and others.

BALANCE OF TRADE table showing Exports and Imports for 1975, 1976, and 1977.

Websters Publications confidence

The book distribution division Webster's Publications has made a major force in the printing and distribution of paperback books, states Mr. Peter Lane, the chairman, in his annual report...

RECENT ISSUES

Table of recent issues for equities, listing company names and prices.

FIXED INTEREST STOCKS

Table of fixed interest stocks, listing company names and prices.

"RIGHTS" OFFERS

Table of rights offers, listing company names and details of the offers.

معلومات الاصل



Welcome to Canada

Get this free business guide from the bank that knows Canada best. If your corporate plans include a move into Canada, you probably have a number of questions... and too few answers.

FINANCIAL AND COMPANY NEWS

Toyota sales climb on export success

BY DOUGLAS RAMSEY

TOYOTA MOTOR COMPANY to-day announced that sales in the July-December period just ended passed the ¥1,000bn. mark for the first time—despite an 8.6 per cent. decline in domestic car sales from the year-ago level.

The company has declared a higher half-yearly dividend (¥5 from ¥4) on the strength of net profits which were up 31.1 per cent on the July-December earnings in 1976. But Toyota's net for the half at ¥179bn. failed to beat the record earnings of ¥187bn. in January-June 1976 when they hit a historical high of \$207m.

Gross profits—at \$345m.—also fell short of the previous half's record (\$359m.), but were 25.1 per cent higher than in the same period of 1976. Higher export prices and a 26.4 per cent increase in the number of cars sold overseas accounted for Toyota's remarkable success in the period just ended. The company registered sales of ¥1,079bn. (\$37bn.) for the half, up 4.9 per cent on the previous six months and a full 11.4 per cent higher than the year-ago level.

Domestic sales, meantime, declined by 8.6 per cent, from the July-December 1976 level, to 600 motor vehicles. But the export boom carried overseas sales to 599,000 vehicles, pushing Toyota's total sales in the period up 5 per cent on a year ago to 1,278,000 units.

The poor results for the Japanese market are expected to be repeated in the present half, and out just for Toyota, Nissan, the number-two car maker, last week announced it was cutting production in April by more than 20,000 vehicles to minimise the inventory damage already expected when its new models are put on the market that month.

TOYO KOGYO CO. announced that auto production in January 1977 totalled 59,986 units, but was down 4.4 per cent from the same month in 1976. The Compagnie des Hotels Jacques Borel lost Frs.23m. against Frs.1m., though the increase should be trimmed back to some 27.8 per cent in 1976 and acquisitions of late hotels and motorway restaurant operation lost Frs.8m. in France.

TOKYO, Feb. 14. The maker of Mazda automobiles said its exports fell to 32,421 units in January from December's 34,264 units, down 10.3 per cent from a year earlier.

The company said overall sales in January totalled 48,413 units, down from 56,325 units in December and down 11.5 per cent from the like year-earlier month.

Of the total domestic sales in January totalled 15,892 units, down from 22,061 units in December and down 13.7 per cent from January 1976. By area, exports to the U.S. totalled 5,175 units, down from 5,876 units in December and down from 9,997 in the like year-earlier month. Exports to West European nations, including European Community (EC), totalled 10,453 units, up from 8,545 units in December, but down from 11,838 units in January 1976.

SIP expects steady profits

Basle, Feb. 14.

SOCIETE INTERNATIONALE FIRELLI SA, said it expects its profit for the year ending June 30 will probably be the same as in 1976-77, when net profit was Frs.30.7m., reports Reuter.

Sales of its group companies in 1976 totalled Frs.2,680m. (Fr.2.65bn. in 1975) but rose about 7 per cent in volume. Results of subsidiaries and companies to which it has interests were similar in 1976 to the previous year.

IPS raises interim profit

INTERNATIONAL Pacific Securities, an investment trust from the Jardine Matheson stable, announced a net profit of \$181.43m. up from \$155m. for the half-year until December 31, writes Daniel Nelson from Hong Kong. The interim dividend is 5 cents and an unchanged final of 13 cents on increased capital is also expected, as forecast last July. Meanwhile, Bank of East Asia forecasts for a better 1977 were borne out by a re-estimated post-tax net profit of \$181.43m. for the year ending December 1976, up from \$21.68m. A final dividend of \$3 was declared, making a total of \$4.30.

Kockum's margins hit

KOCKUM'S, the Swedish ship-broking, shipping and engineering concern, state in their preliminary report that the pre-tax profit for 1976 is down to Kr.20m. (\$4m.) compared with Kr.52.2m. in the previous year. Reports John Walker from Stockholm. Sales amounted to Kr.2.1bn. (\$270m.) an increase of Kr.460m. over 1975.

Fuji Photo

FUJI PHOTO FILM consolidated net profits in the year ended October 20 rose to ¥13,916bn. from ¥9,539bn. in the prior year. Consolidated sales for the year rose 17.3 per cent to ¥256,431bn. from ¥218,840bn. in the fiscal year of 1976. Per ordinary share, net income (ten common shares equals one depositary share) rose to ¥54 versus ¥24.

J. Borel Int. loss of Frs.38m.

BY DAVID CURRY

PERSISTENT PROBLEMS in its hotel operations again pushed the French food and hotel group Jacques Borel International into a consolidated net loss of Frs.38m. in 18 months while the Belgian hotel and motorway restaurant operation lost Frs.8m. in France.

Of the new acquisitions Sofitel brought a 1976 consolidated loss of Frs.26m. down to Frs.19m. while Sutcliffe in Holland recorded a Frs.200,000 loss against Frs.500,000 and the German Churasco operation pushed up profits from Frs.1.6m. to Frs.4.24m. Sales in 1976 were Frs.1,557bn. against Frs.1bn., though the increase should be trimmed back to some 27.8 per cent in 1976 and acquisitions of late hotels and motorway restaurant operation lost Frs.8m. in France.

PARIS, Feb. 14.

The company says it will limit investments for the next two years to a strict minimum with the effort concentrated on restoring profitability in the existing operations. It anticipates that its sales effort in the U.S. last year should bear fruit in increased business for the hotels in 1977.

SWISS COMPANIES

Bally plans expansion abroad

BY JOHN WICKS

THE BALLY shoe concern intends to expand its existing chain of retail outlets abroad, according to Werner R. Rey, vice-president of the new Board of parent undertaking C.F. Bally AG, Zurich, and chairman of the group management. The possibility of Bally purchasing shoe production facilities outside Switzerland was "not to be excluded," said Mr. Rey. Among other concrete projects currently under investigation was an expansion into such fields as clothing and accessories.

being sought at home and in foreign countries, it was stated at a Press conference here today, whereby it was not yet certain whether any new foreign activities would be located in Europe or in "more distant and less saturated markets."

ZURICH, Feb. 14. Migros is not intending to start up new production abroad, however, at present the sole non-Swiss production unit is a flower-growing operation in Spain. Klaus Breitenmoser, vice-president of the Migros Co-operative Federation, said that foreign production facilities were being offered constantly to Migros but had always been refused. Decisions on new production capacities in Switzerland itself are expected in one to two years.

Migros considers foreign outlets

THE SWISS MIGROS organisation, which has a 12.5 per cent share of the national retail market, is considering operations abroad. New opportunities are expected to show an increase, OCE chairman Mr. Jan Kaptein said that one result of the work of the U.S. McKinsey consultancy at OCE had been that two separate business units were being set up to reflect the company's dual range of activities—supplies for owners and operators of shops. In addition, the top management structure has been reorganised. The consultancy had been called in to advise the company on the most suitable organisational set-up following several years of strong growth.

Marked improvement in OCE margins

BY MICHAEL VAN OS

OCE-VAN DER GRINTEN, the international Dutch-based re-graphic group which is currently bidding for Ozalid, the British copier company, has managed to improve margins significantly in the past year. According to the preliminary results, net profits amounted to Fls.32.6m. in 1976, up 27 per cent on the year before, while sales have risen 13 per cent to Fls.751.3m.

Selected Eurodollar Bond Prices

Table with columns: STRAIGHTS, MID-DAY INDICATIONS, CONVERTIBLES, and NOTES. Lists various bond types and their prices.

Industrial Bank of Japan

Industrial Bank of Japan Financial Company N.V. U.S. \$50,000,000 Guaranteed Floating Rate Notes due 1982. For the six months 15th February, 1977 to 15th August, 1977.

Can. \$80,000,000 The Royal Bank of Canada Can \$40,000,000 8% Debentures due 1984 Can \$40,000,000 9% Debentures due 1992 Orion Bank Limited Wood Gundy Limited Credit Suisse White Weld Limited Swiss Bank Corporation (Overseas) Limited Union Bank of Switzerland (Securities) Limited Westdeutsche Landesbank Girozentrale Nesbitt, Thomson Limited

Jugobanka U.S. \$17,000,000 Medium-term loan Managed by Banco Arabe Español, S.A. Libyan Arab Foreign Bank UBAF Bank Limited Arab International Bank and provided by Arab Bank for Investment and Foreign Trade Arab International Bank, Cairo Banco Arabe Español, S.A. Banco de Bilbao, S.A. Banco Popular Español, S.A. Banque Intercontinentale Arabe Libyan Arab Foreign Bank Midland Bank Limited The Arab Libyan Tunisian Bank S.A.L. UBAF ARAB AMERICAN BANK UBAF Bank Limited Union de Banques Arabes et Européennes - U.B.A.E. - Société Anonyme Union de Banques Arabes et Françaises - U.B.A.F. UBAN - Arab Japanese Finance Limited Agent UBAF BANK LIMITED January 1977

Industrial Bank of Japan Financial Company N.V. U.S. \$50,000,000 Guaranteed Floating Rate Notes due 1982. For the six months 15th February, 1977 to 15th August, 1977. In accordance with the provisions of the Notice is hereby given that the rate of interest has been fixed at 6 per cent and that the interest payable on the relevant interest payment date, 15th August, 1977, against Coupon No 1 will be U.S. \$30-17. By: Morgan Guaranty Trust Company of New York, London Agents Bank.

INTERNATIONAL FINANCIAL AND COMPANY NEWS

EFIM reports increase in turnover and debt

PAUL BETTS

ROME, Feb. 14

The Italian State holding company IRI, the National Energy group, reports a 10 per cent increase in turnover and a 50 per cent increase in debt...

V and D link with Kuwaiti group

By Michael Van Os

AMSTERDAM, Feb. 14

VROOM en Dreesmann (V and D), Holland's largest department store group, has signed a co-operation agreement with a new Kuwait-based department store group...

TIME INCORPORATED

Decisions bear fruit

BY JAY PALMER IN NEW YORK

FOR ALL its stream of diversifications into paper pulp, wood house building materials and video products over the last five years, Time Inc. today is still best known for its extensive magazine and book publishing activities...

the publishing empire, is the week advertising costs per reader largest weekly newsmagazine in the world...

ANNUAL REVENUES AND NET INCOMES

Table with 2 columns: 1976, 1975. Rows: Revenues, Net income, Net earnings per share.

FINAL QUARTER FIGURES

Table with 2 columns: 1976, 1975. Rows: Revenues, Net income, Net earnings per share.

Time's stake in natural resources dates back to the 1930s when, as a hedge against rising paper costs, it began investing in timber...

Banking decree in Hungary

BY PAUL LENDVAI

VIENNA, Feb. 14

HUNGARIAN Ministry of Finance has just issued a decree limiting the activities of the representative offices established in Western banks in Hungary...

Tribunal declares Grand-Bazar bankrupt

THE COMMERCIAL Tribunal said it has declared the SA Grand-Bazar bankrupt...

The group has been given permission to continue trading for a further two weeks. Last month it initiated bankruptcy proceedings following the breakdown of takeover talks with the French group Agache-Willet...

AMERICAN NEWS

Calcomp case dismissed

BY STEWART FLEMING

NEW YORK, Feb. 14

A FEDERAL JUDGE has dismissed the antitrust case brought by California Computer Products against International Business Machines...

Democratic Government of President Carlos Andres Perez has taken a strict attitude towards control of all foreign investment under guidelines set up by the Andean Pact...

Roehling goes on short time. ROEHLING BURBACH, the Faarland's leading steel producer, is planning "drastic measures" to combat continued heavy under-utilisation of capacity...

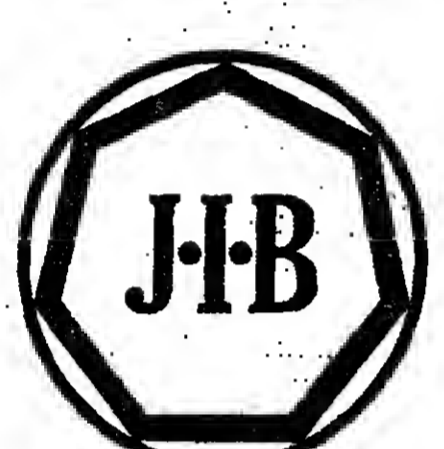
R. J. Reynolds. R. J. REYNOLDS Tobacco of the U.S. was fined 2m. Bolivars (\$0.465m.) by the Venezuelan Government's Superintendency of Foreign Investments (SIEI) for purchasing stock in a local tobacco enterprise...

Profits improve at Petrobras. While Brazil's oil crisis worsened last year, the Petrobras oil group managed to boost its net profit by almost 70 per cent...

Alfa-Laval result. THE 1976 group result for Alfa-Laval the Swedish dairy and agricultural equipment manufacturers after financial income and costs and before depreciation and taxes is estimated at about Kr.27.5m. reports John Walker from Stockholm...

Volvo issue priced at par. THE \$35M. Volvo Eurobond issue has been priced at par on an 8 per cent coupon, as indicated, the lead managers, Merrill Lynch announced last night...

Expected later this week are details for a Euro-equity offering in the dollar market by the Japanese company Murata Manufacturing. Lead manager is Nomura Europe with Robert Fleming as co-manager.



Extract from Accounts at 31st December, 1976.

Table with 3 columns: 1976, 1975, £000. Rows: Issued Capital, Retained Profits, Subordinated Loans, Deposits, Loans, Total Assets, Profits before Taxation, after Taxation.

Japan International Bank Limited. Shareholders: Fuji Bank, Daiwa Securities, Mitsubishi Bank, Daiwa Securities, Sumitomo Bank, Yamaichi Securities, Tokai Bank. 7/8 King Street, London EC2V 8DX.

NOTICE OF REDEMPTION. To the holders of Debentures payable in American Currency of the issue designated 8 1/4% Sinking Fund Debentures due March 15, 1986, Series B5 (herein called "Debentures") of the

QUEBEC HYDRO-ELECTRIC COMMISSION. PUBLIC NOTICE IS HEREBY GIVEN that the Quebec Hydro Electric Commission intends to and will redeem for SINKING FUND PURPOSES on March 15, 1977, pursuant to the provisions of the debentures...

Volvo issue priced at par

By Tony Hawkins

THE \$35M. Volvo Eurobond issue has been priced at par on an 8 per cent coupon, as indicated, the lead managers, Merrill Lynch announced last night...

Also priced yesterday was the \$30m. Hitachi Zosen 7-year issue (average life of 5.6 years) on a 7 1/2 per cent coupon, as indicated...

THE PHILIPPINE INVESTMENT COMPANIES, S.A. Net Asset Value as of January 31st, 1977. U.S. \$9.50. Listed on the Philippine Stock Exchange.

TIME INCORPORATED. This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the Public to subscribe for or purchase any shares. Authorised 25,000,000 Shares of Common Stock par value \$1 each Issued 20,784,092. The Council of The Stock Exchange has admitted to the Official List all the Shares of Common Stock of \$1 par value in issue...

WALL STREET + OVERSEAS MARKETS - FOREIGN EXCHANGES - £ falls sharply

Down up 6.8 on late technical rally

BY OUR WALL STREET CORRESPONDENT

A LATE RALLY in "Blue Chips" Federal Judge's dismissal of anti-trust charges brought against IBM...

PARIS—Mostly quiet after very quiet trading in the absence of fresh developments.

BRUSSELS—The mini-budget had no noticeable impact on share prices, which displayed a lower bias after the trading.

HONG KONG—Weak in moderate trading.

SWITZERLAND—Generally quiet trading, influenced by the weak overnight tendency on Wall Street.

STERLING'S decline gathered pace in the foreign exchange market yesterday partly in response to...

Oil Refineries, however, were higher with the Yen's gain expected to bring them exchange profits.

OTHER MARKETS

Canada lower Prices eased in tight trading on Canadian markets yesterday...

MONDAY'S ACTIVE STOCKS

Table with columns: Stock, Change, Price. Includes Amer. Airlines, Amstar, etc.

INDICES

NEW YORK - DOW JONES

Table with columns: Index, High, Low, Change. Includes Industrial, Home Products, etc.

FOREIGN EXCHANGES

Gold market Gold futures in the London market...

FOREIGN EXCHANGES Table with columns: Bank, Bid, Ask, Spread, Close.

EURO-CURRENCY INTEREST RATES

Table with columns: Term, Currency, Rate. Includes 1 month, 3 months, 6 months.

OVERSEAS SHARE INFORMATION

NEW YORK

Table with columns: Stock, Price, Change. Includes Abbott Labs, Amstar, etc.

INDICES

STANDARD AND POORS

Table with columns: Index, High, Low, Change. Includes Industrial, Composite, etc.

OVERSEAS SHARE INFORMATION

CANADA

Table with columns: Stock, Price, Change. Includes Alcan, Bell Canada, etc.

EURO-CURRENCY INTEREST RATES

Table with columns: Term, Currency, Rate. Includes 1 month, 3 months, 6 months.

Table with columns: Stock, Price, Change. Includes Anglo, BHP, etc.

Table with columns: Stock, Price, Change. Includes Anglo, BHP, etc.

Table with columns: Stock, Price, Change. Includes Anglo, BHP, etc.

Table with columns: Stock, Price, Change. Includes Anglo, BHP, etc.

Table with columns: Stock, Price, Change. Includes Anglo, BHP, etc.

Table with columns: Stock, Price, Change. Includes Anglo, BHP, etc.

Table with columns: Stock, Price, Change. Includes Anglo, BHP, etc.

Table with columns: Stock, Price, Change. Includes Anglo, BHP, etc.

Table with columns: Stock, Price, Change. Includes Anglo, BHP, etc.

Table with columns: Stock, Price, Change. Includes Anglo, BHP, etc.

Table with columns: Stock, Price, Change. Includes Anglo, BHP, etc.

Table with columns: Stock, Price, Change. Includes Anglo, BHP, etc.

OVERSEAS SHARE INFORMATION

NEW YORK

Large table with columns: Stock, Price, Change. Includes Abbott Labs, Amstar, etc.

OVERSEAS SHARE INFORMATION

CANADA

Large table with columns: Stock, Price, Change. Includes Alcan, Bell Canada, etc.

OVERSEAS SHARE INFORMATION

AMSTERDAM

Table with columns: Stock, Price, Change. Includes Anglo, BHP, etc.

OVERSEAS SHARE INFORMATION

BRUSSELS/LUXEMBOURG

Table with columns: Stock, Price, Change. Includes Anglo, BHP, etc.

GOLD MARKET, FOREIGN EXCHANGES, FORWARD RATES, AUSTRALIA, TOKYO, SWITZERLAND, STOCKHOLM, VIENNA, BRAZIL, JOHANNESBURG, SPAIN, etc.

PIG PROFITS PROBLEM WIDESPREAD

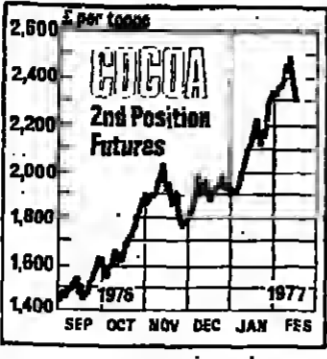
Peter Bullen WRITING THE EEC monetary... pig profits problem widespread

WRITING THE EEC monetary... pig profits problem widespread

COCOA MARKET RALLIES AFTER FURTHER DECLINE

BY RICHARD MOONEY

LAST WEEK'S downturn in London cocoa values was maintained yesterday morning... after further decline



TALKS ON EEC SUGAR IMPORTS

BY OUR OWN CORRESPONDENT

SUGAR PRICING talks between African Caribbean and Pacific (ACP) countries and the EEC... Talks on EEC sugar imports

GEORGETOWN, Feb. 14.

On the new prices for the crop year 1977/1978, it is hoped to clear up misunderstandings which have arisen... Talks on EEC sugar imports

INDIAN PRODUCTION HIGHER

NEW DELHI, Feb. 14.

Extensive low-level flooding and serious damage to most sugar crops in Calcutta and surrounding areas... Indian production higher

VENEZUELA BUYS MORE GRAIN FROM ARGENTINA

CARACAS, Feb. 14. ARGENTINA WILL begin... Venezuela buys more grain from Argentina

STERLING BOOSTS METALS

By John Edwards, Commodities Editor

THE FALL in the value of sterling was the main influence on the London Metal Exchange yesterday... Sterling boosts metals

INDONESIAN AFFORESTATION SAVING THE SOIL BY PLANTING TREES

INDONESIA'S reforestation programme aimed at having a third of the country planted with commercially valuable trees... Saving the soil by planting trees

8,000,000 tons of soil past the quick-growing fuel wood type. These latter are often leguminous trees—such as Leucaena, Calliandra and Acacia species...

Spread over the whole area this would mean the loss of four millimetres of soil depth per year but, of course, the loss is much greater in some areas. It is not uncommon for as much as four centimetres to be lost in a single season.

THE THICK brown water of the Solo River after typical rain shows all too quickly where the soil is going and why afforestation is needed.

At a rally yesterday about 3,000 cattle, pig and poultry breeders, including participants in the Government's two-year moratorium before subsidies are completely dismantled, industrial action will be taken if the price of pork falls...

MALTA'S LIVESTOCK INDUSTRY THREATENED

MALTA'S LIVESTOCK breeding industry was today claimed to be on the brink of total collapse as a result of the Government's decision to withdraw subsidies... Malta's livestock industry threatened

COMMODITY MARKET REPORTS AND PRICES

Table with columns for various commodities like tin, rubber, sugar, etc., with price changes.

PRICE CHANGES

Table with columns for price changes in various markets like London, New York, etc.

LEGAL NOTICES

LEGAL NOTICES: In the High Court of Justice, in the County Court of London, in the County Court of Middlesex, etc.

U.S. MARKETS

U.S. MARKETS: Coffee even higher, but cocoa slides. Table with columns for various commodities and prices.

PUBLIC NOTICES

PUBLIC NOTICES: CITY OF BRISTOL WILLS, READING BOROUGH COUNCIL, etc.

FINANCIAL TIMES

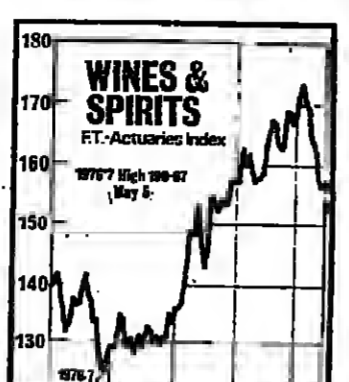
FINANCIAL TIMES: Table with columns for financial data and exchange rates.

STOCK EXCHANGE REPORT

Weak markets lose more ground on poor trade figures 30-share index down 15.2 to 366.3 Gilt losses to £2½

Account Dealing Dates
Optimism
First Declared Last Account
Dealings Dates 1977

Yesterday coupled with the late news of January's poor trade figures brought a heavy tone to the market. The 30-share index fell 15.2 to 366.3.



Press comment ahead of results expected next month. Albright and Wilson shed 4 to 84p ahead of tomorrow's results.

Trading on a revival of speculative interest. J. Bishy was also notably better at 119p, up 4, after 2 to 162p.

Influenced by Wall Street advances and fell 22 to 94p, after having been 89p, while the 30-share index fell 15.2 to 366.3.

Equity leaders have, on the whole, been looking much less certain than the market since the Bank of England stepped in last week.

With sellers more wary because of the fresh weakness in sterling, the investment currency market extended the recent firm tone.

Another lengthy list of falls ranging from 5 to 5 in Bass Charrington at 89p.

The electrical leaders stumbled to the malaise. GEC lost 8 to 177p and EMI received 7 to 202p.

Miscellaneous sharp fall in sympathy with a further decline in sterling. The miscellaneous industrial majors became even more depressed.

Contrasting movements in the Overseas Traders were provided by Thomas Borthwick, 3 off at 84p, and Sims Darby, 3 off at 84p.

Losses in the insurance sector were not as severe as those recorded elsewhere.

Losses in the insurance sector were not as severe as those recorded elsewhere.

Losses in the insurance sector were not as severe as those recorded elsewhere.

Losses in the insurance sector were not as severe as those recorded elsewhere.

Losses in the insurance sector were not as severe as those recorded elsewhere.

Losses in the insurance sector were not as severe as those recorded elsewhere.

F.T.—ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, The Institute of Actuaries and the Faculty of Actuaries

Table with columns: EQUITY GROUPS, Monday, February 14, 1977, High and Low, and % Change. Includes sub-sections like CAPITAL GOODS, CONSUMER GOODS, and OVERSEAS TRADERS.

ACTIVE STOCKS

Table listing active stocks with columns: Stock, Denomination, Closing Price, and Change. Includes ICI, Shell Transport, and BATS Defd.

NEW HIGHS AND LOWS FOR 1976/77

Table listing new highs and lows for 1976/77, categorized by industry like ELECTRICALS, TEXTILES, and CHEMICALS.

NEW LOWS (10)

Table listing new lows for 1976/77, categorized by industry like CHEMICALS and MINES.

EXCEPTIONAL ASSISTANCE

Bank of England Minimum Lending Rate 12 per cent. (Since February 3, 1977) Day-to-day credit was in short supply.

FINANCIAL TIMES STOCK INDICES

Table showing stock indices for various sectors like Government Secs, Industrial Ordinary, and Gold Mines.

HIGHS AND LOWS

Table showing high and low prices for various stocks like Govt Secs, Fixed Int., and Ind. Ord.

S.E. ACTIVITY

Table showing S.E. activity for various sectors like Govt Secs, Fixed Int., and Ind. Ord.

Rate rebates go to 2½m. homes

MORE THAN 2.5m. households in England and Wales were receiving a rate rebate at March 31st.

Road plan off

A SCHEME for improving a road between the North Circular and the Wellington Junction.

BASE LENDING RATES

Table listing base lending rates for various banks like A.B.N. Bank, Allied Irish Banks, and Anglo-Portuguese Bank.

OPTIONS TRADED

Table listing options traded with columns: First Last Declared, Settlement, and Price.

RISES AND FALLS

Table listing rises and falls for various sectors like British Funds, Property, and Textiles.

CORAL INDEX

Table listing Coral Index for various insurance companies like Property Growth and Canton Insurance.

AUTHORISED UNIT TRUSTS

Table of financial data for various unit trusts, including columns for fund names, managers, and performance metrics.

INSURANCE, PROPERTY, BONDS

Table of financial data for insurance, property, and bond companies, including company names and key figures.

Advertisement for White Child & Beney Shareholders, featuring the slogan 'THE FIGHT GOES ON' and promotional text.

OFFSHORE AND OVERSEAS FUNDS

Table of financial data for offshore and overseas funds, listing fund names and performance details.

Advertisement for APOLLO magazine, describing it as 'the world's leading magazine of Arts and Antiques'.

NOTES section containing various financial notices and company announcements.

Factoring means GUARANTEED CASH FLOW! Interested? Talk to INTERNATIONAL FACTORS LIMITED

FT SHARE INFORMATION SERVICE

BRITISH FUNDS table with columns for Stock, Price, Div, Yld, and various fund names like Treasury 100, Treasury 200, etc.

CANADIANS table listing Canadian stocks with columns for Stock, Price, Div, Yld, and company names like Bell Canada, Alcan, etc.

BANKS AND HIRE PURCHASE table listing bank and hire purchase companies with columns for Stock, Price, Div, Yld, and company names like ANZAS, Citibank, etc.

Over Fifteen Years table listing long-term investments with columns for Stock, Price, Div, Yld, and company names like Treasury 100, Treasury 200, etc.

INTERNATIONAL BANK table listing international banks with columns for Stock, Price, Div, Yld, and company names like Citibank, HSBC, etc.

CORPORATION LOANS table listing various corporation loans with columns for Stock, Price, Div, Yld, and company names like Anglo Siam, etc.

LOANS (Miscellaneous) table listing miscellaneous loans with columns for Stock, Price, Div, Yld, and company names like Anglo Siam, etc.

FOREIGN BONDS & RAILS table listing foreign bonds and rails with columns for Stock, Price, Div, Yld, and company names like Anglo Siam, etc.

AMERICANS table listing American stocks with columns for Stock, Price, Div, Yld, and company names like IBM, GE, etc.

BUILDING INDUSTRY - Continued table listing building industry companies with columns for Stock, Price, Div, Yld, and company names like Balfour Beatty, etc.

Table listing various companies in the building industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the building industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the building industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the building industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the building industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the building industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the building industry with columns for Stock, Price, Div, Yld, and company names.

DRAPERY AND STORES - Continued table listing drapery and stores companies with columns for Stock, Price, Div, Yld, and company names like Debenhams, etc.

Table listing various companies in the drapery and stores industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the drapery and stores industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the drapery and stores industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the drapery and stores industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the drapery and stores industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the drapery and stores industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the drapery and stores industry with columns for Stock, Price, Div, Yld, and company names.

ELECTRICAL AND RADIO table listing electrical and radio companies with columns for Stock, Price, Div, Yld, and company names like GEC, etc.

Table listing various companies in the electrical and radio industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the electrical and radio industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the electrical and radio industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the electrical and radio industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the electrical and radio industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the electrical and radio industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the electrical and radio industry with columns for Stock, Price, Div, Yld, and company names.

ENGINEERING - Continued table listing engineering companies with columns for Stock, Price, Div, Yld, and company names like BHP, etc.

Table listing various companies in the engineering industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the engineering industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the engineering industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the engineering industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the engineering industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the engineering industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the engineering industry with columns for Stock, Price, Div, Yld, and company names.

CHEMICALS, PLASTICS table listing chemical and plastic companies with columns for Stock, Price, Div, Yld, and company names like ICI, etc.

Table listing various companies in the chemical and plastics industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the chemical and plastics industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the chemical and plastics industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the chemical and plastics industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the chemical and plastics industry with columns for Stock, Price, Div, Yld, and company names.

ENGINEERING, MACHINE TOOLS table listing engineering and machine tools companies with columns for Stock, Price, Div, Yld, and company names like BHP, etc.

Table listing various companies in the engineering and machine tools industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the engineering and machine tools industry with columns for Stock, Price, Div, Yld, and company names.

FOOD, GROCERIES, ETC. table listing food and grocery companies with columns for Stock, Price, Div, Yld, and company names like Borden, etc.

Table listing various companies in the food and grocery industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the food and grocery industry with columns for Stock, Price, Div, Yld, and company names.

DRAPERY AND STORES table listing drapery and stores companies with columns for Stock, Price, Div, Yld, and company names like Debenhams, etc.

Table listing various companies in the drapery and stores industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the drapery and stores industry with columns for Stock, Price, Div, Yld, and company names.

Table listing various companies in the drapery and stores industry with columns for Stock, Price, Div, Yld, and company names.

AMERICANS table listing American stocks with columns for Stock, Price, Div, Yld, and company names like IBM, GE, etc.

Conversion factor: 0.7612 (0.7500)

معلومات الأصل

Handwritten note: "Handwritten note at top center of the page, possibly a date or reference." (Note: The text is illegible due to handwriting.)

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, ICI, and various engineering firms. Columns include stock name, price, and other financial metrics.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft related stocks, including companies like Rover, Jaguar, and various aircraft manufacturers.

PROPERTY—Continued

Table of property-related stocks, including real estate and construction companies.

TRUSTS—Continued

Table of trust and investment funds, including various pension funds and investment trusts.

TRUSTS—Continued

Table of trust and investment funds, continuing from the previous section.

Advertisement for YASUDA TRUST AND BANKING, featuring the company logo and contact information.

MINES—Continued

Table of mining stocks, including companies like Anglo American, De Beers, and various metal mines.

Components

Table of component stocks, including various engineering and manufacturing parts suppliers.

Commercial Vehicle

Table of commercial vehicle stocks, including manufacturers of trucks and vans.

SHIPPERS, REPAIRERS

Table of shipping and repair stocks, including companies involved in maritime and industrial repair.

SHIPPING

Table of shipping stocks, including major shipping lines and related services.

SHOES AND LEATHER

Table of shoes and leather goods stocks, including manufacturers and retailers.

CENTRAL AFRICAN

Table of Central African stocks, including companies from various African nations.

AUSTRALIAN

Table of Australian stocks, including major companies from Australia.

TINS

Table of tin stocks, including companies involved in tin mining and processing.

COPPER

Table of copper stocks, including major copper mining companies.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing stocks, including major media companies.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising stocks, including companies in the media supply chain.

TEXTILES

Table of textile stocks, including manufacturers of fabrics and clothing.

TOBACCO

Table of tobacco stocks, including major tobacco companies.

TEAS

Table of tea stocks, including companies involved in tea production and export.

MISCELLANEOUS

Table of miscellaneous stocks, including various other companies and sectors.

RUBBERS AND SISALS

Table of rubber and sisal stocks, including companies in the natural rubber industry.

NOTES

Notes section containing financial commentary, market analysis, and company-specific information.

INSURANCE

Table of insurance stocks, including major insurance companies.

PROPERTY

Table of property stocks, including real estate and construction companies.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks, including investment and financial services.

INDIA AND BANGLADESH

Table of Indian and Bangladeshi stocks, including companies from these regions.

AFRICA

Table of African stocks, including companies from various African nations.

MINES

Table of mining stocks, including companies like Anglo American and De Beers.

CENTRAL RAND

Table of Central Rand stocks, including companies from the Central Rand region.

EASTERN RAND

Table of Eastern Rand stocks, including companies from the Eastern Rand region.

FAR WEST RAND

Table of Far West Rand stocks, including companies from the Far West Rand region.

O.F.S.

Table of O.F.S. stocks, including companies from Overseas Financial Services.

FINANCE

Table of finance stocks, including banks and financial institutions.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks, including companies in the precious metal industry.

REGIONAL MARKETS

Regional Markets section providing a selection of London quotations for various regional stocks.

Options 3-month Call rates section providing information on options and call rates.

